

Emerging trends in law and state health policy

Dec. 8, 2014 • Renaissance Columbus Downtown Hotel • Columbus, Ohio

Agenda

11:30 a.m.	Registration Pick up lunches	
12 p.m.	Welcome and overview of the day Amy Rohling McGee, HPIO	
12:05 p.m.	Presenting sponsor remarks Health Innovations Ohio	
12:10 p.m.	Introduction to HPIO Amy Rohling McGee, HPIO	
12:15 p.m.	Payment: Aligning payment with improved population health and sustainable costs and the SIM Greg Moody, Director, Governor's Office of Health Transformation	
12:40 p.m.	Prevention: Prioritizing health and safety Amy Bush Stevens, HPIO	
1 p.m.	Insurance basics: Provisions of the Affordable Care Act and how Ohioans are covered Reem Aly, HPIO	
1:20 p.m.	2014 Ohio Medicaid Enrollment Trends and Impact Analysis Amy Rohling McGee and Stephanie Gilligan, HPIO William Hayes, Director, Healthcare Reform Strategy, OSU Wexner Medical Center and adjunct faculty at OSU College of Public Health	
1:35 p.m.	Medicaid waivers: Exploring approaches from other states Maia Crawford, Program Officer, Center for Health Care Strategies	
2:05 p.m.	Break	
2:15 p.m.	Medicaid ACOs Rob Houston, Program Officer, Center for Health Care Strategies	
2:45	Long-Term Care Robert Applebaum, Director of the Ohio Long-Term Care Research Project, Scripps Gerontology Cente Miami University	
3:15	Spotlight on health-related legislative activity Sen. Shannon Jones, infant mortality Rep. Robert Sprague, opiates Rep. Barbara Sears, JMOC and Insurance	
3:55	Wrap-up and Adjourn	

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Speaker biography

Robert A. Applebaum

Robert A. Applebaum, PhD, is Director of the Ohio Long-Term Care Research Project, Scripps Gerontology Center; and Professor, Department of Sociology and Gerontology, at Miami University in Oxford, Ohio. Applebaum's research interests include long-term care; quality assurance; program planning and evaluation; health and social welfare policy. He has published extensively on a variety of long-term care issues, including Medicaid waiver programs and long-term services and supports. He earned his doctorate in Social Welfare from the University of Wisconsin.

Maia Crawford

Maia Crawford, MS, is a program officer at the Center for Health Care Strategies (CHCS). She is providing technical assistance to states designing and testing new care delivery and payment models as part of the Center for Medicare & Medicaid Innovation's State Innovation Models (SIM) initiative. She is also engaged in projects focused on the integration of health and social services and the Medicaid primary care rate increase. Additionally, Ms. Crawford manages the Affinity Group for U.S. Charity Care Programs and supports CHCS' technical assistance activities for the Robert Wood Johnson Foundation's State Health Reform Assistance Network, which helps state agencies maximize opportunities to improve care and coverage under the Affordable Care Act.

Prior to joining CHCS, Ms. Crawford worked at Community Catalyst, a national non-profit consumer advocacy organization working to make affordable, quality health care accessible to all Americans. Previously, she served as a member of AmeriCorps' Community HealthCorps program, providing case management services to homeless individuals with Boston Health Care for the Homeless Program.

Ms. Crawford holds a master's degree in health policy and management from the Harvard School of Public Health. She received a bachelor's degree in government from Dartmouth College.

William Hayes

William D. Hayes, Ph.D., has over 24 years of health policy and health services research experience. Dr. Hayes is currently Director, Healthcare Reform Strategy for The Ohio State University Wexner Medical Center and adjunct faculty in the OSU College of Public Health. His duties include working on how health care reform affects the OSU Health System and all of OSU's health-related Colleges and Schools. He also teaches one or two courses a year on health policy and health care organization.

Prior to joining OSU, Dr. Hayes was the founding President of the Health Policy Institute of Ohio (HPIO), a non-partisan health policy center. He served as HPIO's President from 2004 to 2010. Before leading HPIO, Dr. Hayes was Assistant Deputy of Policy for Ohio Medicaid from 1999 to 2004, Deputy Director for Policy, Planning and the Ohio Health Care Center at the Ohio Department of Health Policy at ODH from 1994 to 1997, and Management Analyst at the Bureau of Children with Medical Handicaps from 1990 to 1994.

Rob Houston

Rob Houston, MBA, MPP is a program officer at the Center for Health Care Strategies (CHCS). He works on projects involving payment and delivery system reform, providing technical assistance to state Medicaid agencies and provider organizations to facilitate the development of Medicaid accountable care organizations (ACOs). He is currently partnering with the Rutgers Center for State Health Policy and Camden Coalition of Health Care Providers (CCHP) to spread CCHP's "superutilizer" model to four cities through a Center for Medicare and Medicaid Innovation (CMMI) Health Care Innovations Award, Mr. Houston also helps to lead the Accountable Care Organization Learning Collaborative (ACO LC), which convenes eight leading-edge states working to develop and implement Medicaid ACO programs through support from The Commonwealth Fund. Mr. Houston has also authored several publications related to ACO development and alignment.

Prior to joining CHCS, Mr. Houston consulted with Robert Wood Johnson

Partners (a Medicare Shared Savings Program ACO) and the Rutgers Center for State Health Policy on issues pertaining to ACO development.

Mr. Houston holds a master of public policy with a concentration in health policy from the Edward J. Bloustein School of Planning and Public Policy and a master of business administration in marketing from Rutgers Business School. He graduated with a bachelor of arts in political science from Rutgers University – New Brunswick.

Greg Moody

Governor John R. Kasich appointed Greg Moody in January 2011to lead the Office of Health Transformation.

OHT is responsible for advancing Governor Kasich's Medicaid modernization and cost-containment priorities, engaging private sector partners to improve overall health system performance, and recommending a permanent health and human services structure for Ohio.

Moody began his public service career as a budget associate for the U.S. House Budget Committee in Washington D.C. The Budget Chairman at the time, Rep. John Kasich, asked Moody to study the impact of Medicaid on federal spending – an assignment that set the course for his public policy career.

Prior to joining the Kasich Administration, Moody was a senior consultant at Health Management Associates, a national research and consulting firm that specializes in complex health care program and policy issues. He worked with clients to improve Medicaid system performance, and wrote extensively about state health system innovations for the Commonwealth Fund, National Governor's Association, and other foundations. Moody's Ohio experience includes serving as Interim Director of the Ohio Department of Job and Family Services (2001), Executive Assistant for Health and Human Services for Governor Bob Taft (1999-2004), and Chief of Staff to the Dean at the OSU College of Medicine (1997-1999).

Moody has a master's in philosophy from George Washington University and bachelor's in economics from Miami University.

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Transforming Payment for a Healthier Ohio

Greg Moody, Director
Governor's Office of Health Transformation

Health Policy Institute of Ohio December 8, 2014

www.HealthTransformation.Ohio.gov

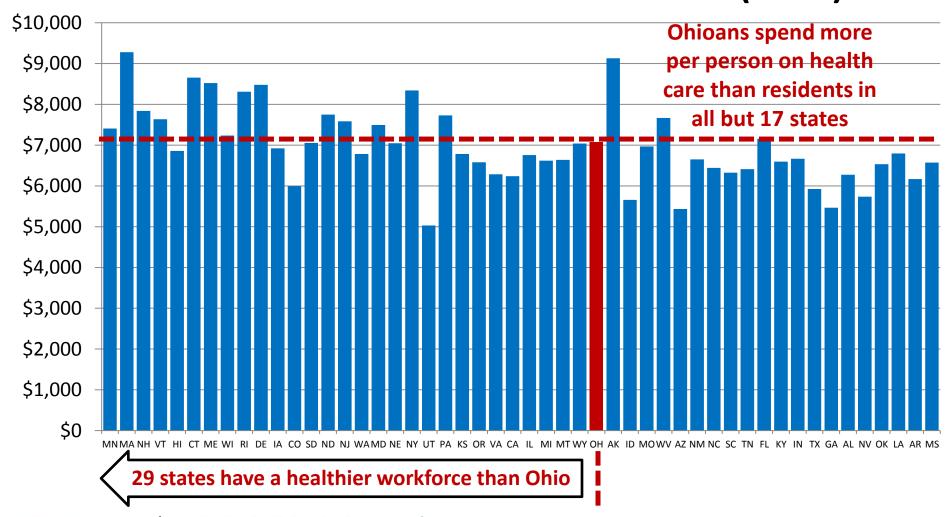


- Governor Kasich created the Office of Health Transformation to improve overall health system performance
- Pay for health care value instead of volume across Medicaid, state employee, and commercial populations
 - Launch episode based payments in Q1 2015
 - Take Comprehensive Primary Care to scale in 2015
- Partners include Anthem, Aetna, CareSource, Medical Mutual, and UnitedHealthcare, covering ten million Ohioans
- Build on momentum from extending Medicaid coverage, Medicare-Medicaid Enrollee project, etc.
- Comprehensive, complementary strategies for health sector workforce development and health information technology
- Active stakeholder participation: 150+ stakeholder experts, 50+ organizations, 60+ workshops, 20 months and counting ...



- 1. Ohio Approach to Paying for Value Instead of Volume
- 2. Patient-Centered Medical Home Model
- 3. Episode-Based Payment Model
- 4. Episode Example

Health Care Spending per Capita by State (2011) in order of resident health outcomes (2014)





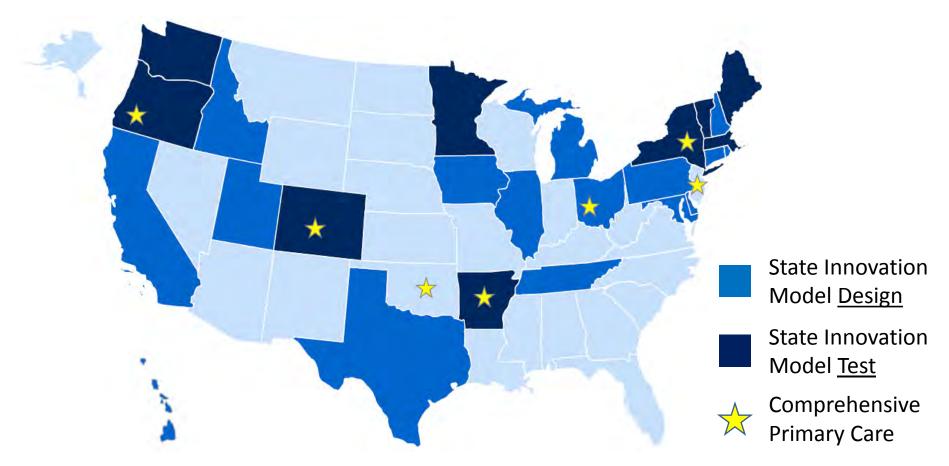
Governor's Office of Health Transformation Sources: CMS Health Expenditures by State of Residence (2011); The Commonwealth Fund, Aiming Higher: Results from a State Scorecard on Health System Performance (May 2014).

In fee-for-service, we get what we pay for

- More volume to the extent fee-for-service payments exceed costs of additional services, they encourage providers to deliver more services and more expensive services
- More fragmentation paying separate fees for each individual service to different providers perpetuates uncoordinated care
- More variation separate fees also accommodate wide variation in treatment patterns for patients with the same condition – variations that are not evidence-based
- No assurance of quality fees are typically the same regardless
 of the quality of care, and in some cases (e.g., avoidable hospital
 readmissions) total payments are greater for lower-quality care



27 states are designing and testing payment innovation programs

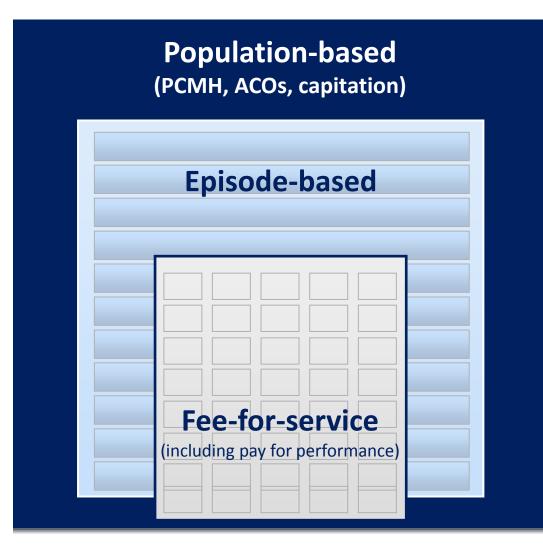




SIM: State Innovation Model; CPCI: Comprehensive Primary Care Initiative SOURCE: U.S. Centers for Medicare and Medicaid Services (CMS).

Shift to population-based and episode-based payment

Payment approach



Most applicable

- Primary prevention for healthy population
- Care for chronically ill (e.g., managing obesity, CHF)
- Acute procedures (e.g., CABG, hips, stent)
- Most inpatient stays including post-acute care, readmissions
- Acute outpatient care (e.g., broken arm)
- Discrete services correlated with favorable outcomes or lower cost





Governor's Office of Health Transformation

5-Year Goal for Payment Innovation

Goal

80-90 percent of Ohio's population in some value-based payment model (combination of episodes- and population-based payment) within five years

State's Role

- Shift rapidly to PCMH and episode model in Medicaid fee-for-service
- Require Medicaid MCO partners to participate and implement
- Incorporate into contracts of MCOs for state employee benefit program

Patient-centered medical homes

Year 1

- In 2014 focus on Comprehensive Primary Care Initiative (CPCi)
- Payers agree to participate in design for elements where standardization and/or alignment is critical
- Multi-payer group begins enrollment strategy for one additional market

Episode-based payments

- State leads design of five episodes: asthma acute exacerbation, perinatal, COPD exacerbation, PCI, and joint replacement
- Payers agree to participate in design process, launch reporting on at least 3 of 5 episodes in 2014 and tie to payment within year

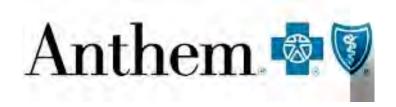
Year 3

- Model rolled out to all major markets
- 50% of patients are enrolled
- Scale achieved state-wide
- 80% of patients are enrolled

- 20 episodes defined and launched across payers
- 50+ episodes defined and launched across payers

Year 5

Ohio's Health Care Payment Innovation Partners:





















- 1. Ohio Approach to Paying for Value Instead of Volume
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Ohio already has various PCMH projects underway

- Major focus of pilots
- Some focus
- Minimal or no focus

HB 198 Education Pilot Sites

- 42 pilot sites target underserved areas
- Potential to add 50 pediatric pilots

NCQA, AAAHC, Joint Commission

- 455 NCQArecognized sites
- 51 Joint Commission accredited sites
- 7 AAAHC-accredited

Cincinnati/Dayton CPCi

61 sites in OH (14 in
 KY), incl. Tri-Health,
 Christ Hospital,
 PriMed, Providence,
 St. Elizabeth (KY)

Private Payer Pilots

 Vary in scope by pilot, but tend to focus on larger independent or system-led practices

Care delivery model









Payment model









Infrastructure









Scale-up and practice performance improvement











Governor's Office of Health Transformation

Source: Ohio Patient-Centered Primary Care Collaborative, ODH; as of August 2014.



Comprehensive Primary Care Initiative

- Dayton/Cincinnati is one of only seven CPC sites nationally
- Bonus payments to primary care doctors who better coordinate care
- Multi-payer: Medicare, Medicaid, nine commercial insurance plans
- 75 primary care practices (261 providers) serving 44,500 Medicare enrollees in 14 Ohio and 4 Kentucky counties

The goal is to learn from CPC in developing an approach to roll out PCMH statewide

- Practices were selected based on their use of HIT, advanced primary care recognition, and participation in practice improvement activities
- Supported by a unique regional collaborative: The Greater Cincinnati Health Council, the Health Collaborative, and HealthBridge







Regional Health Improvement Collaboratives



Elements of a Patient-Centered Medical Home Strategy

Care delivery model	Target patients and scope Care delivery improvements e.g., Improved access Patient engagement Population management Team-based care, care coordination Target sources of value	Vision for a PCMH's role in the healthcare eco system, including who they should target, how care should be delivered (including differences from today), and which sources of value to prioritize over time.
Payment model	Technical requirements for PCMH Attribution / assignment Quality measures Payment streams/ incentives Patient incentives	Holistic approach to use payment (from payers) to encourage the creation of PCMHs, ensure adequate resources to fund transformation from today's model, and reward PCMH's for improving in outcomes and total cost of care over time
Infrastructure	PCMH infrastructure Payer infrastructure Payer / PCMH infrastructure PCMH/ Provider infrastructure System infrastructure	Technology, data, systems, and people required to enable creation of PCMH, administer new payment models, and support PCMHs in making desired changes in care delivery
Scale-up and practice performance improvement	Clinical leadership / support Practice transformation support Workforce / human capital Legal / regulatory environment Network / contracting to increase participation ASO contracting/participation Performance transparency Ongoing PCMH support Evidence, pathways, & research Multi-payer collaboration	Support, resources, or activities to enable practices to adopt the PCMH delivery model, sustain transformation and maximize impact Chio Governor's Office of Health Transformation

Elements of a Patient-Centered Medical Home Strategy

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- Payers agree to provide resources to support business model transformation for a finite period of time, particularly for small, less capitalized practices
- Agree to provide resources to compensate PCMH for activities not fully covered by existing fee schedules (care coordination, non-traditional visits like telemedicine, population health)
- Agree to reward PCMHs for favorably affecting risk-adjusted total cost of care over time by offering bonus payments, shared savings, capitation, or subcapitation.

Source: Ohio PCMH Multi-Payer Charter (2013)





- 1. Ohio Approach to Paying for Value Instead of Volume
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Elements of an Episode-Based Payment Strategy

Degree of gain / risk sharing

Cost outliers

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	Program-level design decisions		Episode-specific design decisions
Participation	Provider participation Related to 'scale-up' Payer participation plan for episodes		Quarterback selection Triggers
Account- ability	Providers at risk – Number Providers at risk – Type of provider(s) Providers at risk – Unique providers Cost normalization approach	Core Episode definition	Episode timeframe – Type/length of pre-procedure/ event window Claims in- or excluded: pre-procedure/event window Claims in- or excluded: during procedure/event Claims in- or excluded: post procedure/event (incl.
Payment	Prospective or retrospective model Risk-sharing agreement – types of incentives		readmission policy)
model mechanics	Approach to small case volume Role of quality metrics Provider stop-loss Absolute vs. relative performance rewards	Episode cost	Risk adjustors Unit cost normalization - Inpatient Unit cost normalization - Other Adjustments for provider access
Performance management	Absolute performance rewards – Gain sharing limit Approach to risk adjustment	Αŗ	Approach to cost-based providers Clinical exclusions
Payment model timing	Exclusions Preparatory/"reporting-only" period Length of "performance" period Synchronization of performance periods	Quality metric selection	Approach to non-claims-based quality metrics Quality metric sampling Quality metrics linked to payment Quality metrics for reporting only
Payment model thresholds	Approach to thresholds How thresholds change over time Specific threshold levels Degree of gain / risk sharing		



Retrospective episode model mechanics

Patients and providers continue to deliver care as they do today



Patients seek care and select providers as they do today



Providers submit claims as they do today



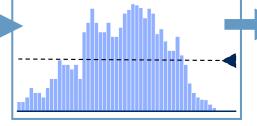
Payers reimburse for all services as they do today

Calculate incentive payments based on outcomes after close of 12 month performance period



Review claims from the performance period to identify a 'Principal Accountable Provider' (PAP) for each episode

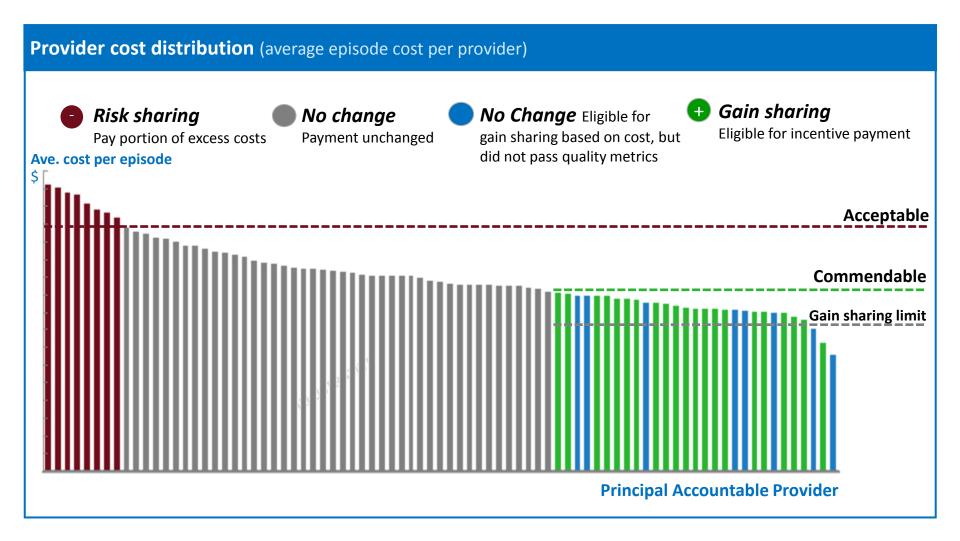
5 Payers calculate
average cost per
episode for each PAP



Compare average costs to predetermined "commendable" and "acceptable" levels

- 6 Providers may:
 - Share savings: if average costs below commendable levels and quality targets are met
 - Pay part of excess cost: if average costs are above acceptable level
 - See no change in pay: if average costs are between commendable and acceptable levels

Retrospective thresholds reward cost-efficient, high-quality care





Selection of episodes in the first year

Guiding principles for selection:

- Leverage episodes in use elsewhere to reduce time to launch
- Prioritize meaningful spend across payer populations
- Look for opportunities with clear sources of value (e.g., high variance in care)
- Select episodes that incorporate a diverse mix of accountable providers (e.g., facility, specialists)
- Cover a diverse set of "patient journeys" (e.g., acute inpatient, acute procedural)
- Consider alignment with current priorities (e.g., perinatal for Medicaid, asthma acute exacerbation for youth)

First six episodes selected: **Episode Principal Accountable Provider (PAP)** Physician/group delivering the baby Perinatal Asthma acute Facility where trigger event occurs exacerbation COPD Facility where trigger event occurs exacerbation Percutaneous Facility where PCI performed (acute) OR physician (non-acute) coronary intervention (PCI) Total joint Orthopedic surgeon performing the replacement total joint replacement procedure

















This is a sample report; actual reports will be released in 2015



EPISODE of CARE PAYMENT REPORT

PERINATAL

lul 1, 2013 to jun 30, 2014

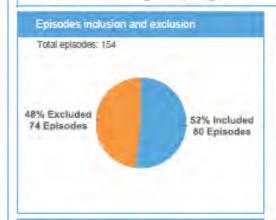
Reporting period covering episodes that ended between July 1, 2013 and June 30, 2014

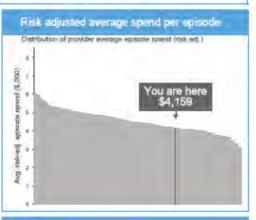
PAYER NAME: Ohio - Medicaid FFS

PROVIDER CODE: 1234567

PROVIDER NAME: XVZ Women's Health Center

You would be eligible for gain or risk sharing of N/A'





Episodes risk adjustment

of your episodes 95% have been risk adjusted

Your performance on quality metrics that wi be ultimately linked to gain sharing		
HIV screening	53%	
GBS screening	.71%	
C-section	31%	
Follow-up visit	30%	

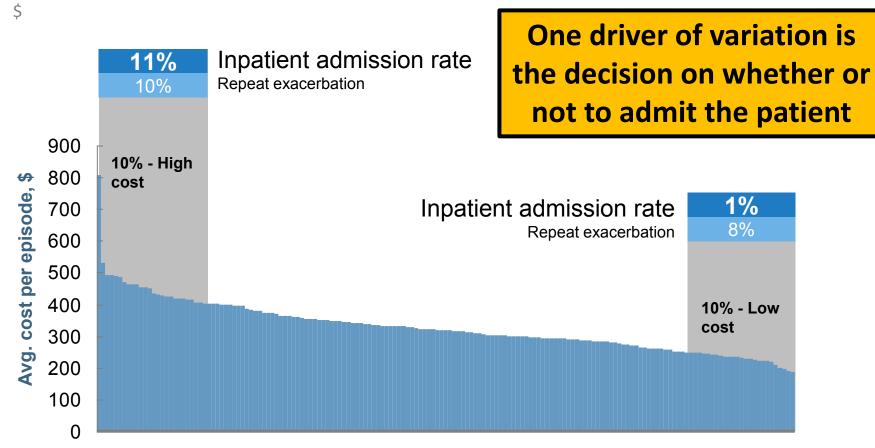
Potential gain/risk share

N/A

I Not applicable during reporting-only period

Variation across the Asthma Acute Exacerbation episode

Distribution of provider average episode cost



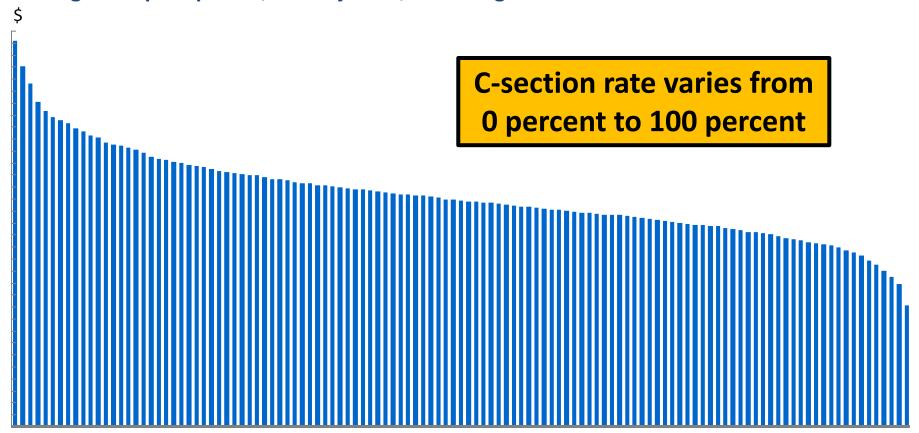
Facility where trigger event occurs



Governor's Office of Health Transformation

Variation across the perinatal episode

Average cost per episode, risk adjusted, excluding outliers

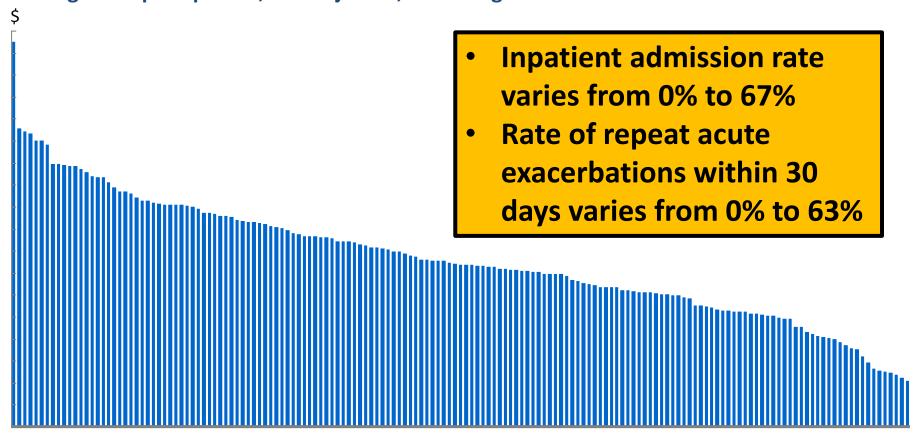


Physician or physician group delivering the baby



Variation across the COPD Acute Exacerbation episode

Average cost per episode, risk adjusted, excluding outliers

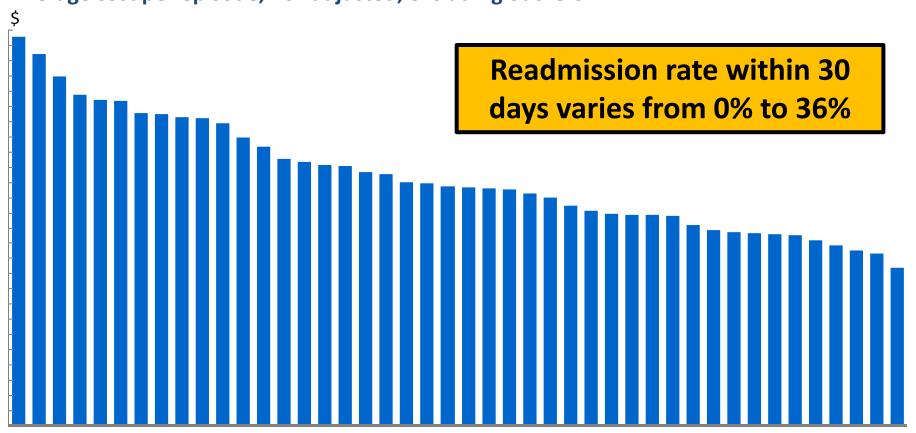






Variation across the Acute PCI episode

Average cost per episode, risk adjusted, excluding outliers

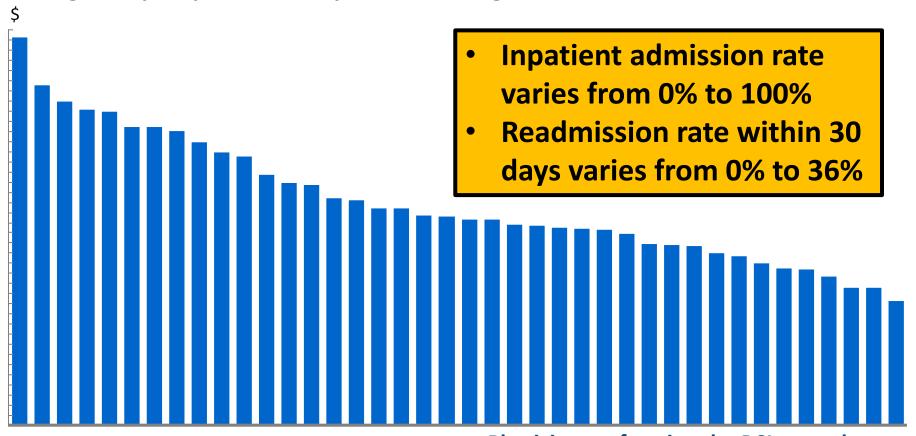


Facility where PCI performed



Variation across the Non-Acute PCI episode

Average cost per episode, risk adjusted, excluding outliers



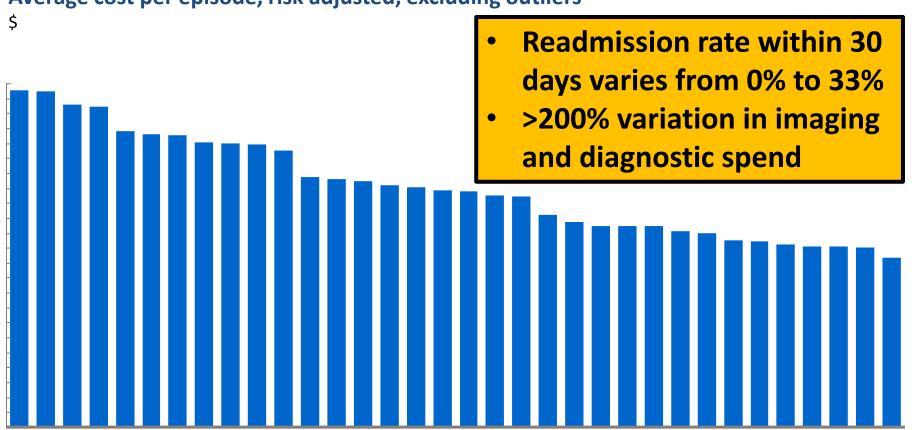




each

Variation across the Total Joint Replacement episode

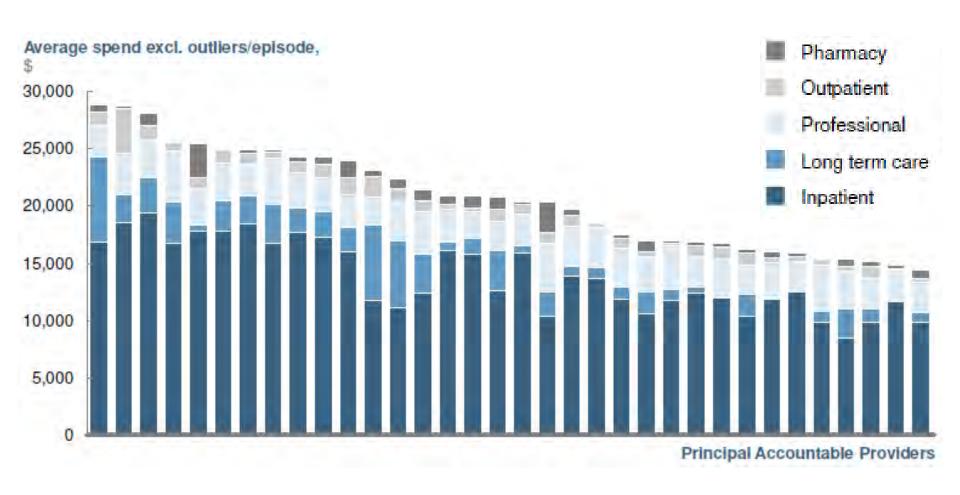
Average cost per episode, risk adjusted, excluding outliers



Orthopedic surgeon performing the TJR procedure



Total Joint Replacement Episode Distribution by Claim Type





Health Transformation Next Steps

- Communicate next steps on payment innovation to health care provider associations and all stakeholders (Dec 5)
- Expect Ohio to receive federal SIM Test Award (Nov/Dec)
- Announce the official release date for episode reports
- Coordinate Ohio's Provider Transformation Network federal grant application (Jan 6)
- SIM Test Award activities (Jan 2015 Dec 2018)
- Launch reporting for first six episodes (Q1 2015)

www.healthtransformation.ohio.gov

Ohio Governor's Office of Health Transformation

CURRENT INITIATIVES

BUDGETS NE

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Ohio's State Innovation Model

(SIM) Test Grant Application:

- Population Health Plan
- Delivery System Plan
- Payment Models
- Regulatory Plan
- HIT Plan
- Stakeholder Engagement
- Quality Measurement

Current Initiatives

Modernize Medicaid

Extend Medicaid coverage to more low-income Ohioans
Reform nursing facility reimbursement
Integrate Medicare and Medicaid benefits
Prioritize home and community based services
Create health homes for people with mental illness
Rebuild community behavioral health system capacity
Enhance community developmental disabilities services
Improve Medicaid managed care plan performance

Streamline Health and Human Services

Implement a new Medicaid claims payment system
Create a cabinet-level Medicaid department
Consolidate mental health and addiction services
Simplify and integrate eligibility determination
Coordinate programs for children
Share services across local jurisdictions

Pay for Value

Engage partners to align payment innovation
Provide access to patient-centered medical holimplement episode-based payments
Coordinate health information technology infrastructor
Coordinate health sector workforce programs
Support regional payment reform initiatives
Federal Health Insurance Exchange

Payment Models:

- PCMH Charter
- Episode Charter
- Overview Presentation

www.medicaid.ohio.gov/providers/paymentinnovation.aspx





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John R. Kasich, Governor John B. McCarthy, Director

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Payment Innovation

HOME

The Ohio Department of Medicaid has joined the Governor's Office of Health Transformation to engage public and private sector partners in designing a new health care delivery payment system that rewards the value of services - not the volume.

In early 2013, the Governor's Advisory Council for Payment Reform was convened to seek input and set clear expectations for better health, better care, and cost savings through improved payment. As part of the effort, Ohio applied and received a State Innovation Model (SIM) design grant from the Center for Medicare and Medicaid Innovation (CMMI). The State of Ohio's proposal centers around design payment models that increase access to patient-centered medical homes and support retrospective episode-based payments for acute medical events.

Transforming Payment for a Healthier Ohio

Information for Providers

Episode Definitions:

Detailed definitions for perinatal, asthma, chronic obstructive pulmonary disease, total episodes.

Detailed Business Requirements - Detailed definitions of and associated coding algorithms

- Perinatal
- · Asthma and Chronic Obstructive Pulmonary Disease
- . Total Joint Replacement
- Percutaneous coronary intervention (acute and non-acute) episodes

Code Tables - Excel spreadsheets of code detail for:

- Perinatal
- Asthma
- . Chronic Obstructive Pulmonary Disease
- Total Joint Replacement
- · Percutaneous Coronary Intervention (acute and non-acute) episodes

Risk Adjustment Document:

Detailed description of principles and process of risk adjustment for episode-based payment model.

Episode Frequently Asked Questions

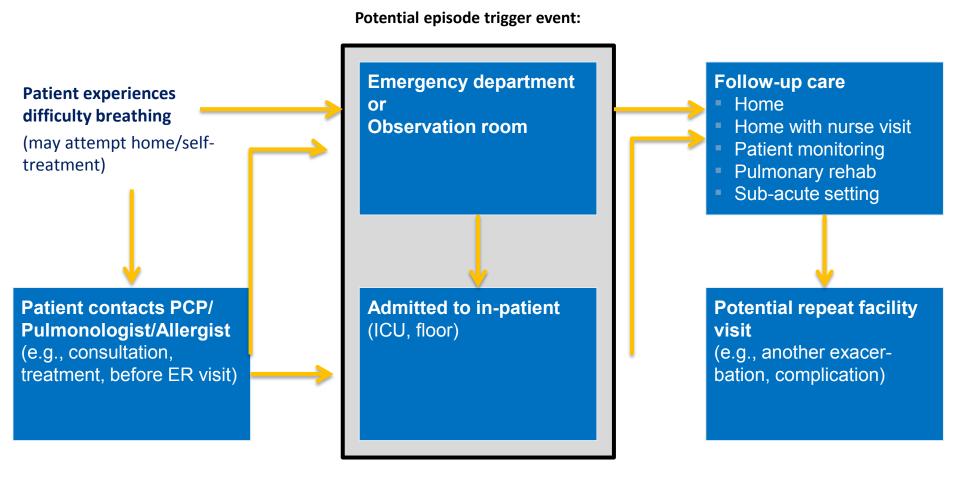
Details for Providers:

- **Episode Definitions**
- **Business Requirements**
- **Code Tables**
- **Risk Adjustment**



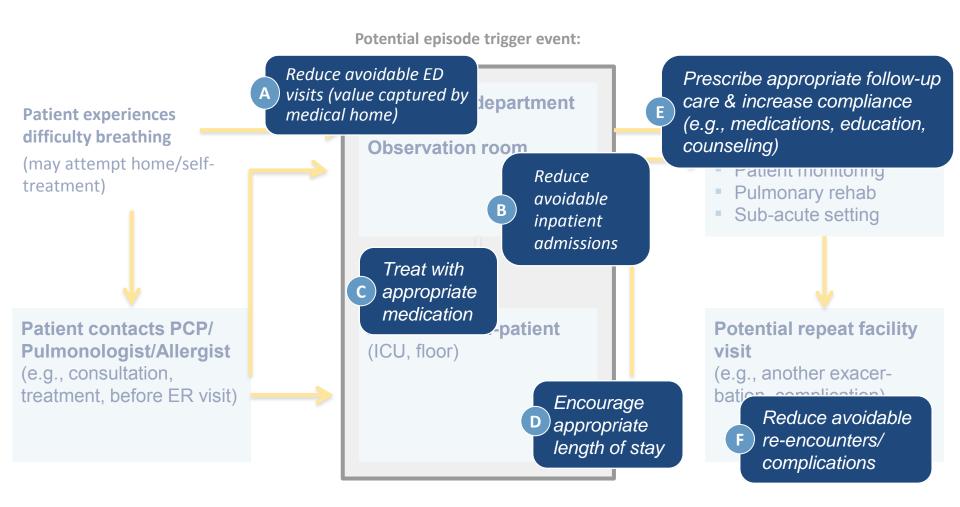
- 1. Ohio Approach to Paying for Value Instead of Volume
- Patient-Centered Medical Home Model
- Episode-Based Payment Model
- 4. Episode Detail: Asthma Acute Exacerbation

Asthma Acute Exacerbation: Patient Journey





Asthma Acute Exacerbation: Sources of Value





Elements of the episode definition

Category

Description

- 1 Episode trigger
- Diagnoses or procedures and corresponding claim types and/or care settings that characterize a potential episode
- 2 Episode window

 Pre-trigger window: Time period prior to the trigger event; relevant care for the patient is included in the episode

3 Claims included

- Trigger window: Duration of the potential trigger event (e.g., from date of inpatient admission to date of discharge); all care is included
- Post-trigger window: Time period following trigger event; relevant care and complications are included in the episode

- Principal

 accountable
 provider
- Provider who may be in the best position to assume principal accountability in the episode based on factors such as decision making responsibilities, influence over other providers, and portion of the episode spend
- 5 Quality metrics
- Measures to evaluate quality of care delivered during a specific episode
- Potential risk factors
- Patient characteristics, comorbidities, diagnoses or procedures that may potentially indicate an increased level of risk for a given patient in a specific episode
- **Episode-level** exclusions
- Patient characteristics, comorbidities, diagnoses or procedures that may potentially indicate a type of risk that, due to its complexity, cost, or other factors, should be excluded entirely rather than adjusted

Health Transformation

Asthma Acute Exacerbation: Definitions (1/5)

Category

Episode

trigger

Episode base definition

An inpatient, outpatient ED visit (revenue codes 045x) or outpatient observation room visit (revenue codes 076x) with a diagnosis from the following list:

ICD-9 Dx asthma-specific trigger codes:

- 493.00-493.02 Extrinsic asthma, unspecified, with status asthmaticus and with (acute) exacerbation, respectively
- 493.10-493.12 Intrinsic asthma, unspecified, with status asthmaticus and with (acute) exacerbation, respectively
- 493.20-493.22 Chronic obstructive asthma, unspecified, with status asthmaticus and with (acute) exacerbation, respectively
- 493.81 Exercise induced bronchospasm
- 493.82 Cough variant asthma
- 493.90-493.92 Asthma, unspecified type, unspecified, with status asthmaticus and with (acute) exacerbation, respectively
- 519.11 Acute bronchospasm

ICD-9 Dx contingent trigger codes:

- 786.00 Respiratory abnormality, unspecified
- 786.05 Shortness of breath
- 786.07 Wheezing
- 786.09 Dyspnea and respiratory abnormalities; other
- 786.90 Other symptoms involving resp. system and chest
- 519.8,9 Respiratory disease NEC
- Respiratory failure 518.8

2 Episode window

The start of the trigger window through 30 days after the end of the trigger window

- Trigger window: the day of admission for the trigger through the day of discharge from the trigger facility. When the trigger doesn't occur in an inpatient setting, the trigger window begins and ends on the day of the trigger
- Post-trigger window: 1 day after the end of the trigger window through
 30 days after the end of the trigger window

Contingent trigger codes only act as a trigger if the patient had an asthmaspecific trigger code on any claim within 365 days prior to or up to 30 days after the trigger claim

SOURCE: Ohio Episode-Based Payment Model Clinical Design Team definitions.

Asthma Acute Exacerbation: Definitions (2/5)

Category

Claims included

Episode base definition

Included claims vary by time window

Trigger window: All claims

Post-trigger window1:

- Relevant diagnoses
 - Examples include pneumonia, acute sinusitis, laryngitis, hyperventilation, apnea, cough, throat pain, acute respiratory failure, emphysema
- Relevant labs
 - Examples include chest x-rays, chest CT, chest MRI, lung function tests
- Relevant DME
 - Examples include oxygen delivery systems, nebulizers, ventilators, humidifiers, spirometers
- Relevant pharmacy
 - Examples include decongestants, antihistamines, smoking deterrents, analgesics, narcotics, glucocorticoids, proton-pump inhibitors
- Hospitalizations, except exclusions
 - Exclusion list includes cardiovascular, pulmonary, dermatological, ophthalmological, orthopedic, otolaryngological, digestive, renal, i.e., diagnoses and procedures not directly related to the asthma acute exacerbation or common complications thereof



Facility where the trigger event occurs

In case of a transfer, the first facility (i.e., the one from which the patient is transferred) is the PAP

SOURCE: Ohio Episode-Based Payment Model Clinical Design Team definitions.

Asthma Acute Exacerbation: Definitions (3/5)

Category

Episode base definition

Linked to gain sharing:

- Percent of episodes with a follow-up visit within 30 days
- Percent of episodes with a filled prescription for controller medication (based on HEDIS list)

For reporting only:

- Percent of episodes with a repeat exacerbation within 30 days
 - Same codes as trigger
- Percent of episodes in IP vs. ED/Obs treatment setting
 - IP identified by bill types
 - ED/Obs identified by revenue codes and bill types
- Percent of episodes with smoking cessation counseling
- X-ray utilization rate¹
- Percent of episodes with a follow-up visit within 7 days

Potential quality metrics for v2

- Asthma action plan
- Reporting on utilization of spacers and peak flow meters
- Link to PCP / PCMH



metrics

Asthma Acute Exacerbation: Definitions (4/5)

C	ategory	Episode base definition		
6	Potential risk factors	Model to be consistent across all Media Age less than 10 Age between 10 and 19 (inclusive) Age between 40 and 49 (inclusive) Age between 50 and 59 (inclusive) Age greater than 59 Atelectasis Blood disorders and anemia Cardiac dysrhythmias Developmental and intellectual		Heart disease Heart failure Malignant hypertension Obesity Pneumonia Pulmonary heart disease Respiratory failure (specific) Respiratory failure, insufficiency, and arrest
6		Blood disorders and anemia		Respiratory failure (specific)
			•	
		Developmental and intellectual disabilities	•	Sickle cell anemia
		Diabetes	•	Substance abuse
		Epilepsy	•	Suicide and intentional self-harm
		Esophageal disorders		



Asthma Acute Exacerbation: Definitions (5/5)

Category

Episode base definition

Episode level exclusions

Clinical exclusions:

- Death
- Left against medical advice
- Age < 2 ; age > 64
- Comorbidities¹
 - Cancer under active management
 - End stage renal disease
 - HIV
 - Organ transplant
 - Bronchiectasis
 - Cancer of respiratory system
 - Cystic fibrosis
 - ICU stay >72hrs
 - Intubation
 - Multiple sclerosis
 - Other lung disease
 - Oxygen during post-trigger window
 - Paralysis
 - Tracheostomy
 - Tuberculosis
 - Multiple other comorbidities

Business exclusions:

- Inconsistent enrollment
- Third party liability
- Dual eligibility
- Exempt PAP
- PAP out of state
- No PAP
- Long hospitalization (>30 days)
- Long-term care
- Missing APR-DRG
- Incomplete episodes (non-risk-adjusted spend is less than the low cost threshold)

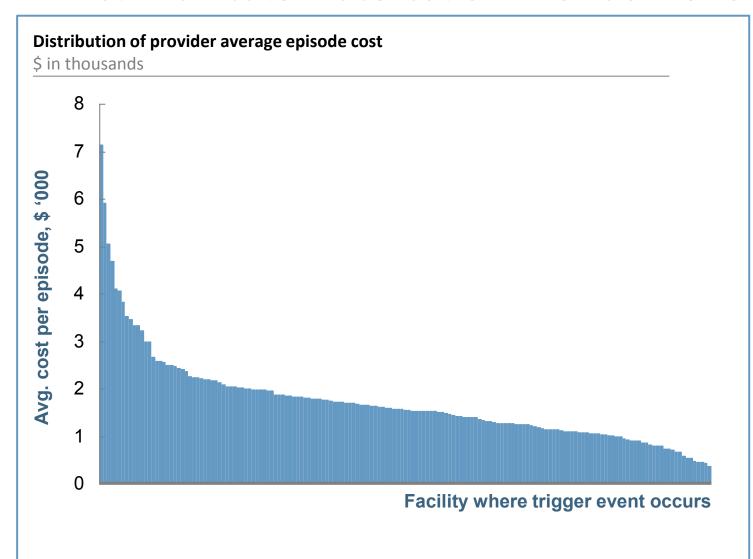
Outliers:

 High outlier (risk-adjusted spend is greater than the high outlier threshold)

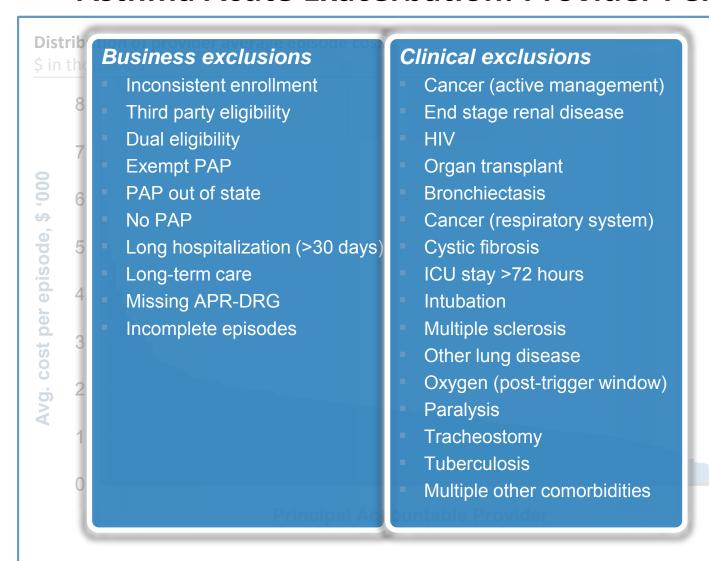
¹ Comorbidities are identified in claims during the episodes and up to 365 prior to the episode start

² Intubation and ICU stay are only an exclusion if occurring during the trigger window

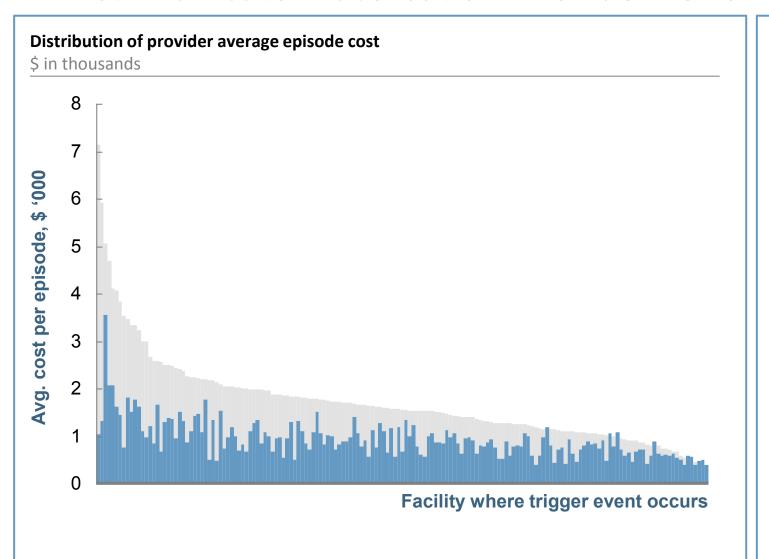
³ Oxygen is only an exclusion in the post-trigger window



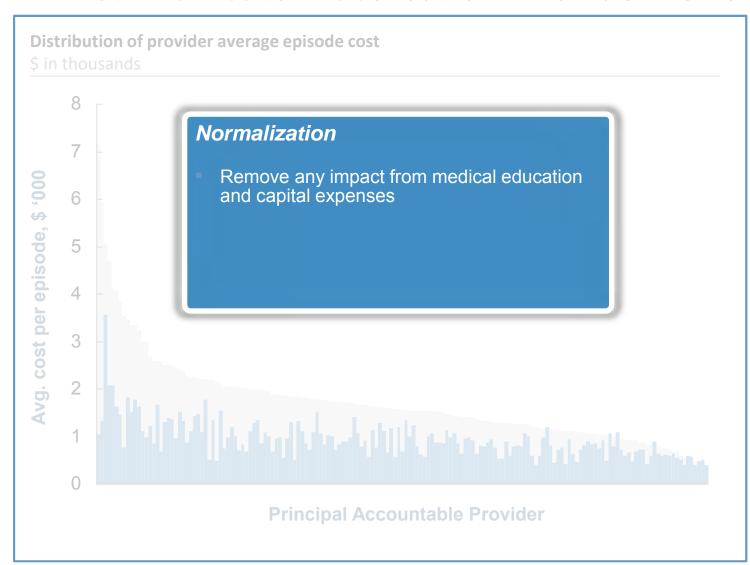
- Unadjusted episode cost, no exclusions
- Average cost after episode exclusions (e.g., clinical, incomplete data)
- Average cost after removal of impact of medical education and capital
- Average cost after risk adjustment and removal of high cost outliers



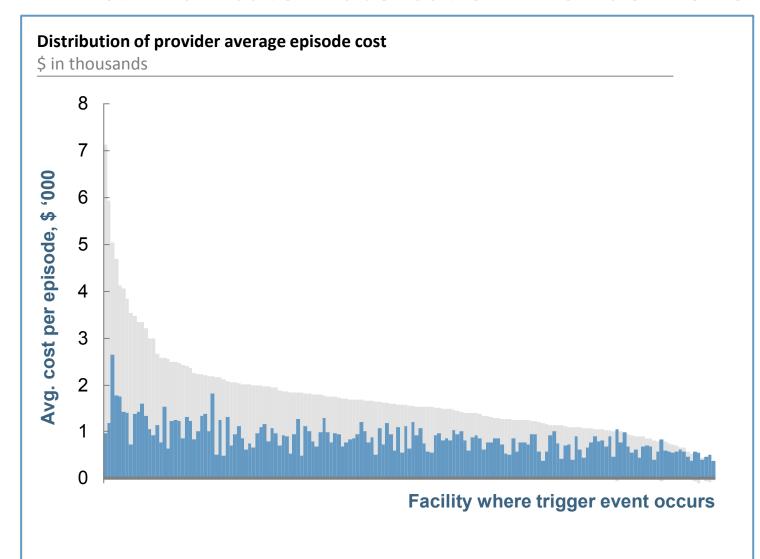
- Unadjusted episode cost, no exclusions
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- Average cost after risk adjustment and removal of high cost outliers



- Unadjusted episode cost –
 no exclusions
- Average cost after episode exclusions (e.g., clinical, incomplete data)
- Average cost after removal of impact of medical education and capital
- Average cost after risk adjustment and removal of high cost outliers



- Unadjusted episode cost, no exclusions
- Average cost after episode exclusions (e.g., clinical, incomplete data)
- Average cost after removal of impact of medical education and capital
- Average cost after risk adjustment and removal of high cost outliers



- Unadjusted episode cost, no exclusions
- Average cost after episode exclusions (e.g., clinical, incomplete data)
- Average cost after removal of impact of medical education and capital
- Average cost after risk adjustment and removal of high cost outliers

Risk adjustment

Adjust average episode cost down based on presence of clinical risk factors including:

- Heart disease
- Heart failure
- Malignant hypertension
- Obesity
- Pneumonia
- Pulmonary heart disease
- Respiratory failure (specific)
- Respiratory failure, insufficiency, and arrest
- Sickly cell anemia
- Substance abuse

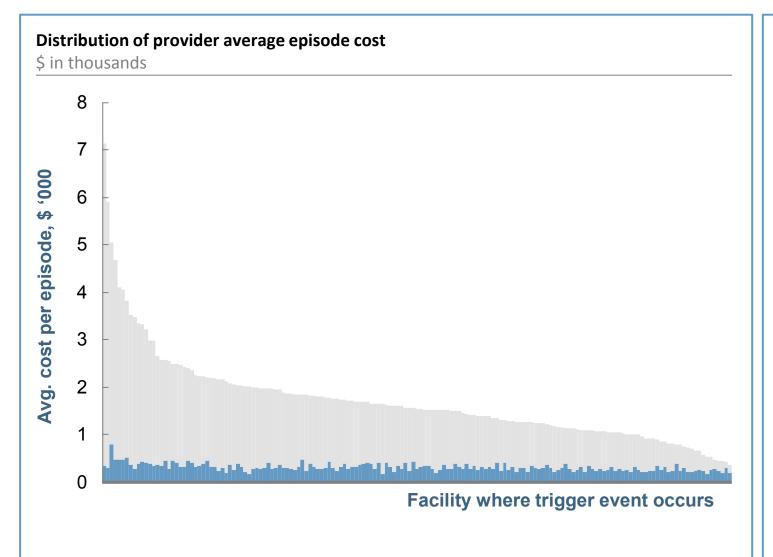
High cost outliers

Removal of any individual episodes that are more than three standard deviations above the *risk-adjusted* mean

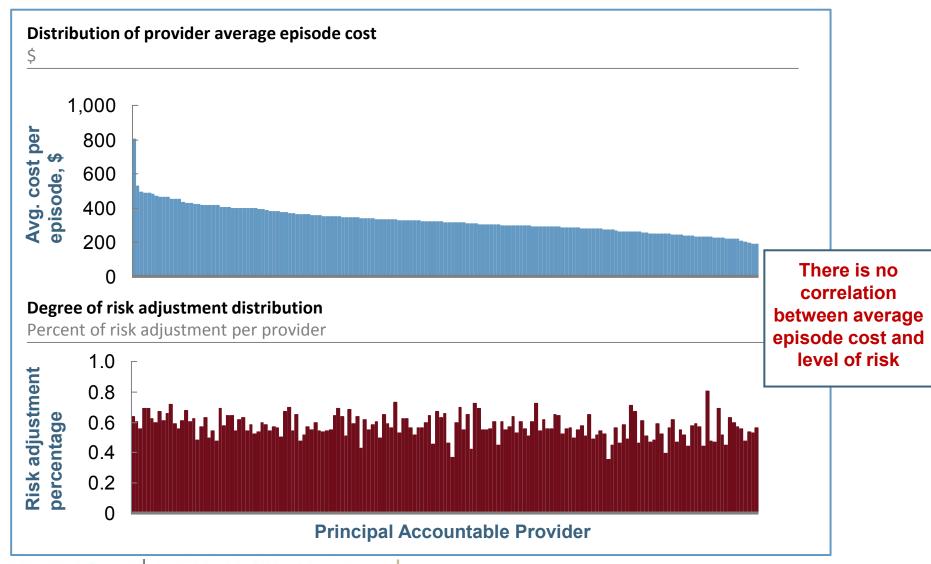
- Unadjusted episode cosno exclusions
- Average cost after episode exclusions (e.g., clinical, incomplete data)
- Average cost after removal of impact of medical education and capital
- Average cost after risk adjustment and removal of high cost outliers



Governor's Office of Health Transformation



- Unadjusted episode cost, no exclusions
- Average cost after episode exclusions (e.g., clinical, incomplete data)
- Average cost after removal of impact of medical education and capital
- Average cost after risk adjustment and removal of high cost outliers



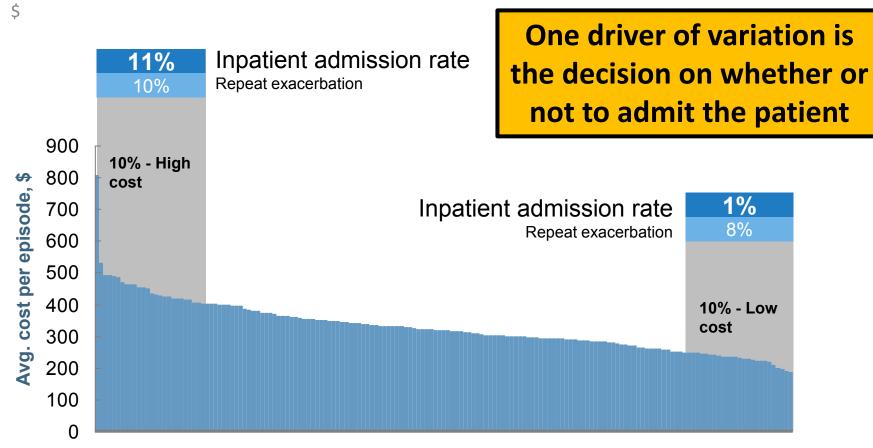


Governor's Office of Health Transformation

SOURCE: Ohio Medicaid claims data, 2011-12.

Variation across the Asthma Acute Exacerbation episode

Distribution of provider average episode cost



Facility where trigger event occurs



NOTES: Average episode spend distribution for PAPs with five or more episodes; each vertical bar represents the average spend for one PAP. SOURCE: Analysis of Ohio Medicaid claims data, 2011-12.



Prevention: Prioritizing health and safety

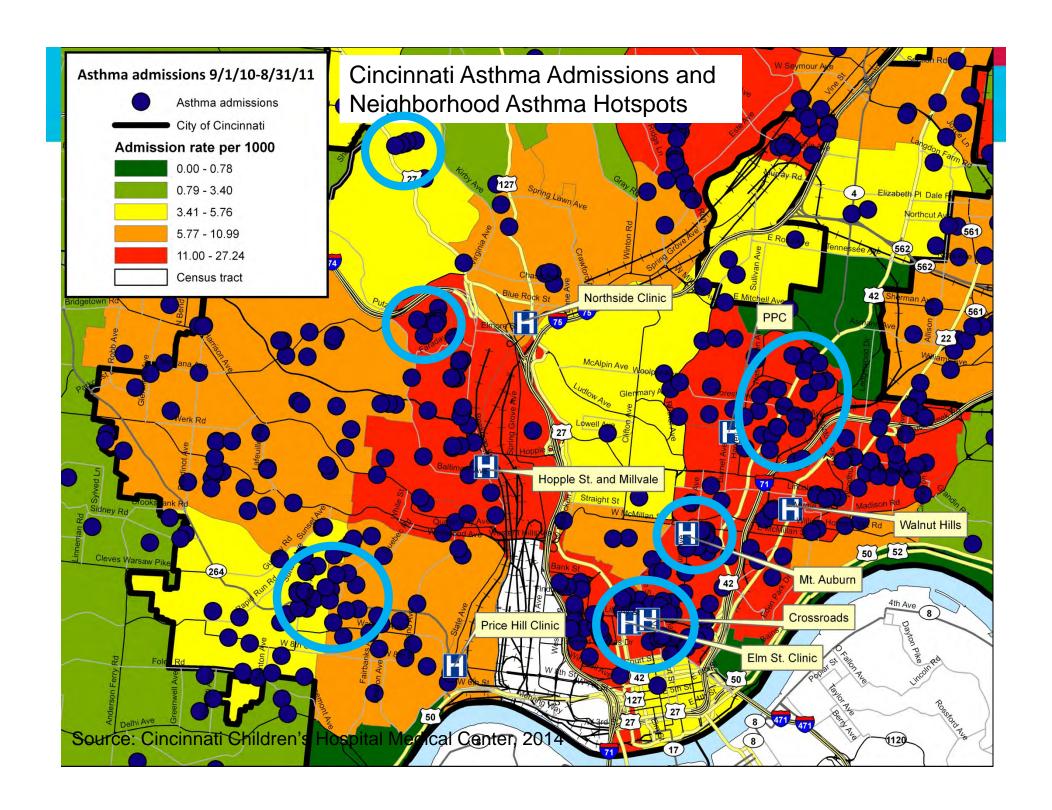
Amy Bush Stevens, HPIO

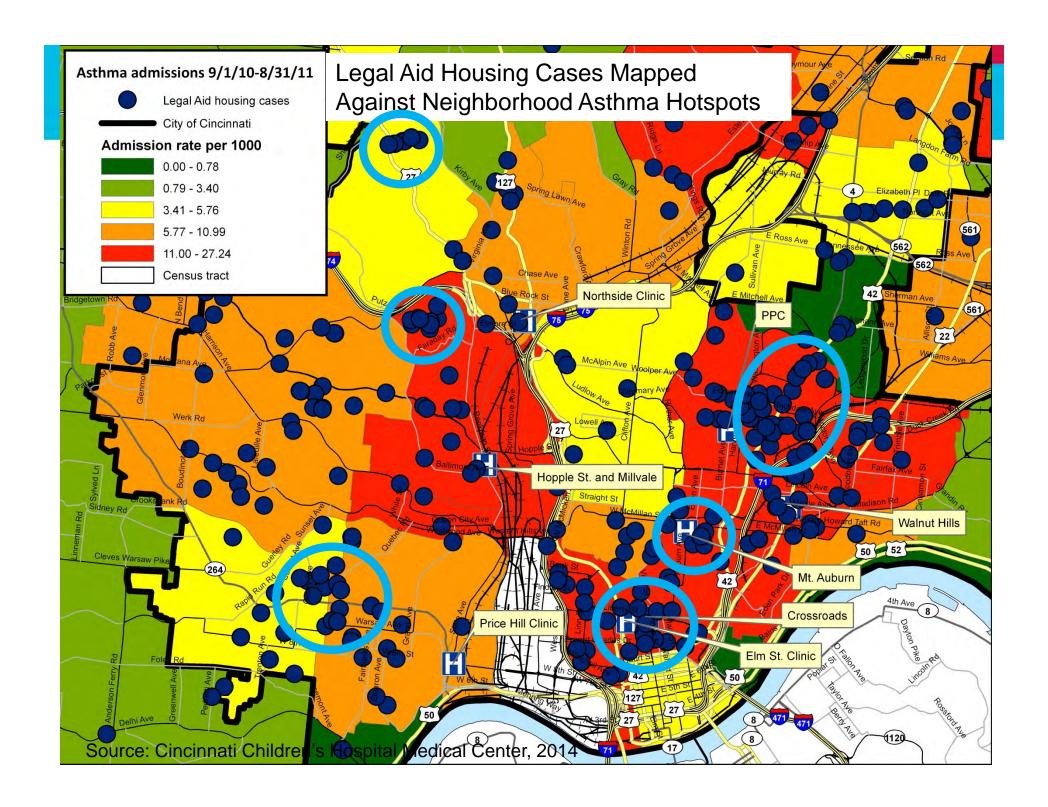
Our goal is that by the end of this talk, you will...

- Have a better understanding of population health and prevention
- Be more aware of emerging policy opportunities to accelerate the shift toward population health and to change how we pay for prevention

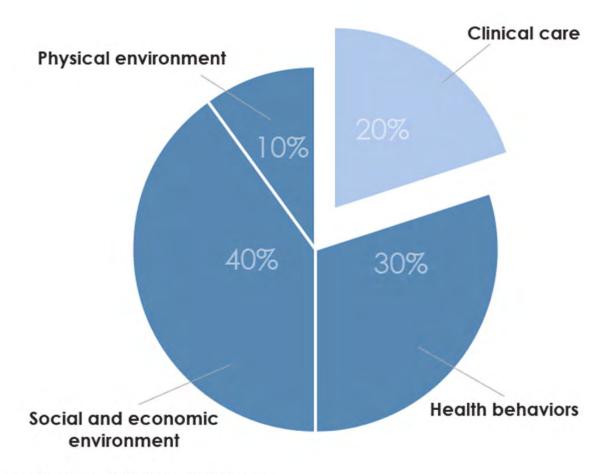








Factors that influence health



Source: County Health Rankings and Roadmaps

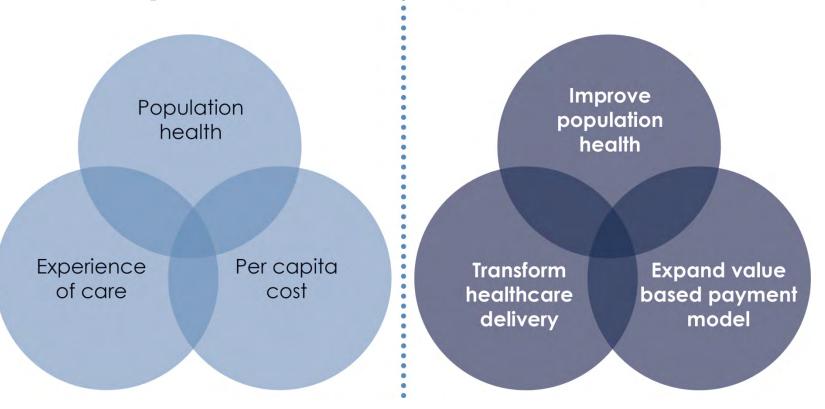
"It is no longer sufficient to expect that reforms in the medical care delivery system (for example, changes in payment, access and quality) alone will improve the public's health."

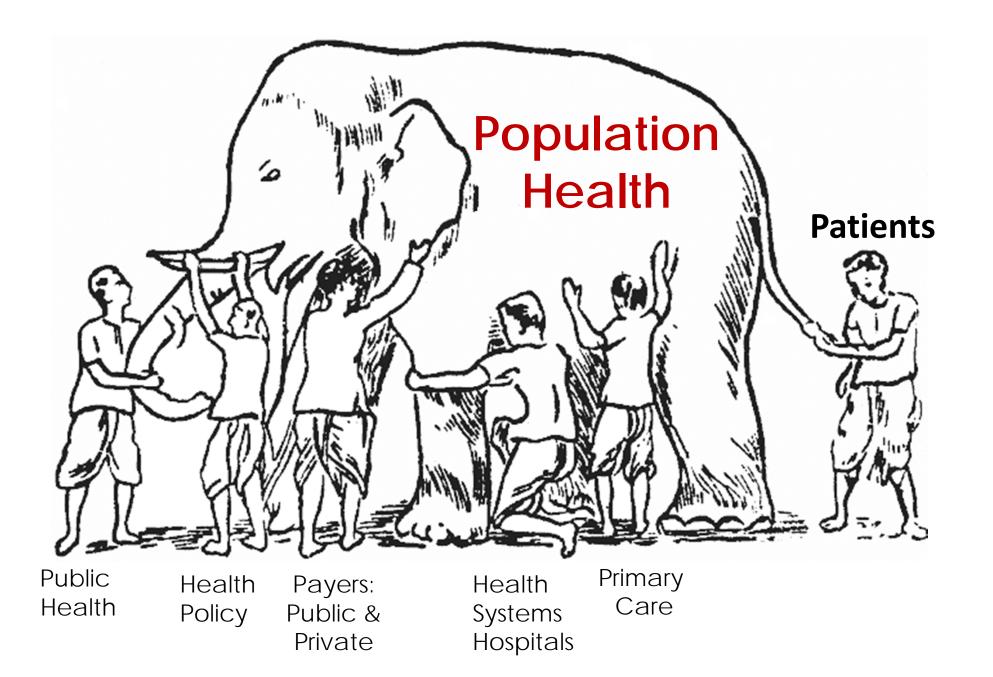
— Institute of Medicine

Triple Aim and State Innovation Model (SIM) focus areas

Triple Aim

SIM focus areas



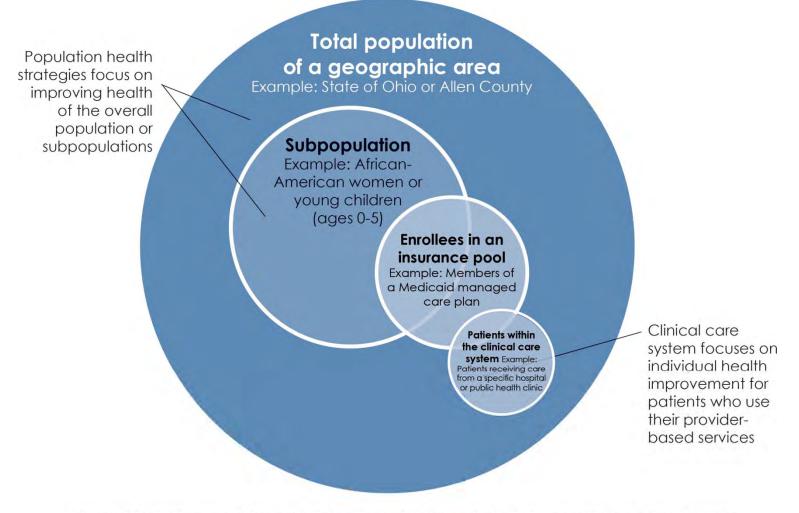


Source: Paul Wallace, Institute of Medicine, presentation at 2013 Ohio Public Health Combined Conference

Key characteristics of population health strategies

Beyond the patient population Beyond medical care Measuring outcomes Closing gaps (improvement for all groups) Shared accountability

Beyond the patient population



Source: Adapted from "An Environmental Scan of Integrated Approaches for Defining and Measuring Total Population Health by the clinical care system, the government public health system, and stakeholder organizations." Public Health Institute and County of Los Angeles Public Health, 2012.



Beyond medical care





Patient care

Population health

Measuring outcomes

		Data value				
Indicator	Ohio's rank	baseline	most recent	Trend	Best state	
Overall health and wellbeing	39					
Limited activity due to health problems Average number of days in last 30 with limited activity	34	1.5	1.6	-	0.9 ND	
Overall health status Percent of adults who report fair or poor health	35	18%	18.3%	-	11.7% мм	
Life expectancy Life expectancy at birth, in years	37	77.5	77.8	+	81.3 н	
Premature death Years of potential life lost before age 75		NA	7,294	NA	4,869 MN	

Reducing disparities and promoting health equity

GREATER COLUMBUS INFANT MORTALITY REPORT CARD

In 2011...

- 18,045 babies were born in Franklin County
- 174 of these babies died before their first birthday, 22 were sleep-related
- 2,462 were born prematurely at less than 37-weeks gestation

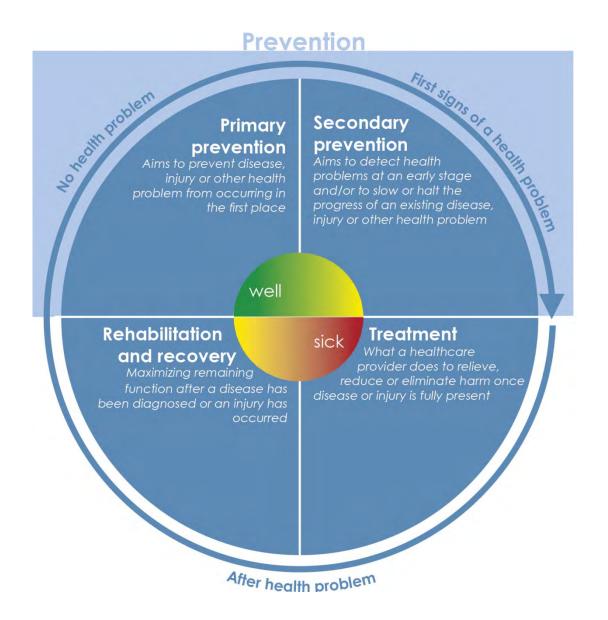
Tracking Our Progress ...

Achieving our 2020 goals means that 65 more babies in our community will celebrate their first birthdays.

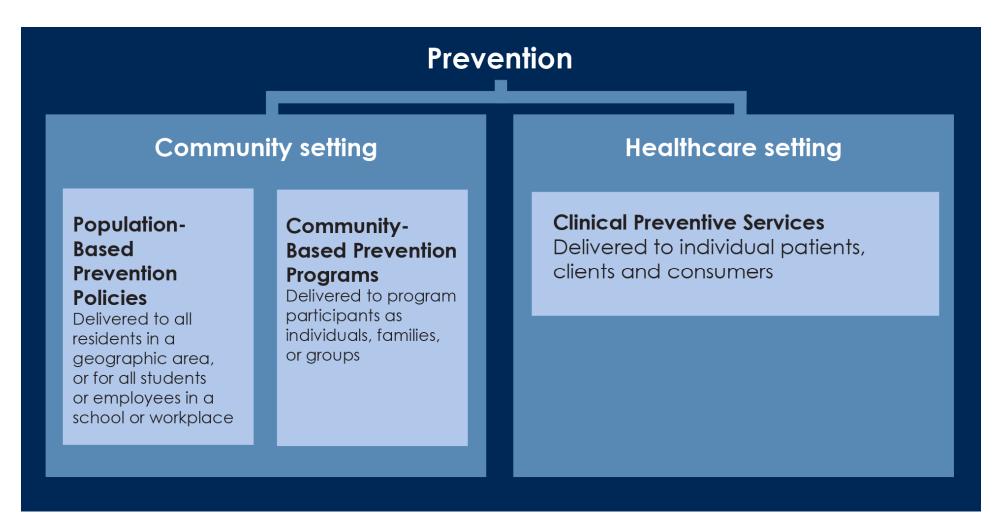
Franklin Coun	ity Indicator		Baseline*	2020 Goal**	Reporting Year	
Outcomes and	Key Drivers				No. of the last	
		Total	9.6	6	To be	
Infant Mortality ¹ (# infant deaths/		White	7.5	5.8	reported	
1,000 live births)	Black		17.1	6.6	annually.	
,		Hispanic	5.3	4.9	- Will include	
Sleep-related	Total		1.3	0.94	_ notation if	
infant deaths ² (# infant deaths/		White	1.1		progress is	
1,000 live births)		Black	2.2		"on track"	
	Preterm Birth (% babies born <37- weeks gestation)	Total	13.6%	9.6%	or not.	
		White	11.8%			
Prematurity ³		Black	17%			
	Low birthweight (% of babies born	Total	9.3%	7.8%		
		White	7.7%			
	<2,500 grams)	Black	12.8%			



What is prevention?



Types of prevention strategies



Clinical preventive services



Community-based prevention programs



Population-based policy change



How do we pay for prevention?

	Prevention		
	Population-level policy strategies	Community-based prevention programs	Clinical preventive services
Payer/ Funder	 Federal, state, and local government Philanthropy Non-health sectors (transportation, education, regional planning, housing, etc.) 	Federal, state, and local government Philanthropy	 Medicaid and Medicare Private insurance Individual consumers
Dominant payment mechanism	 Grants Inspection fees (for environmental health) Public funding for non-health sectors (transportation, education, regional planning, housing, etc.) 	• Grants	Reimbursement (fee-for- service model, managed care, etc.)

Health

Health
Care

Prevention

Ai pro

Primary prevention

Aims to prevent disease, injury or other health problem from occurring in the first place

rirst signs

Secondary prevention

Aims to detect health problems at an early stage and/or to slow or halt the progress of an existing disease, injury or other health problem

well

Rehabilitation and recovery

Maximizing remaining function after a disease has been diagnosed or an injury has occurred

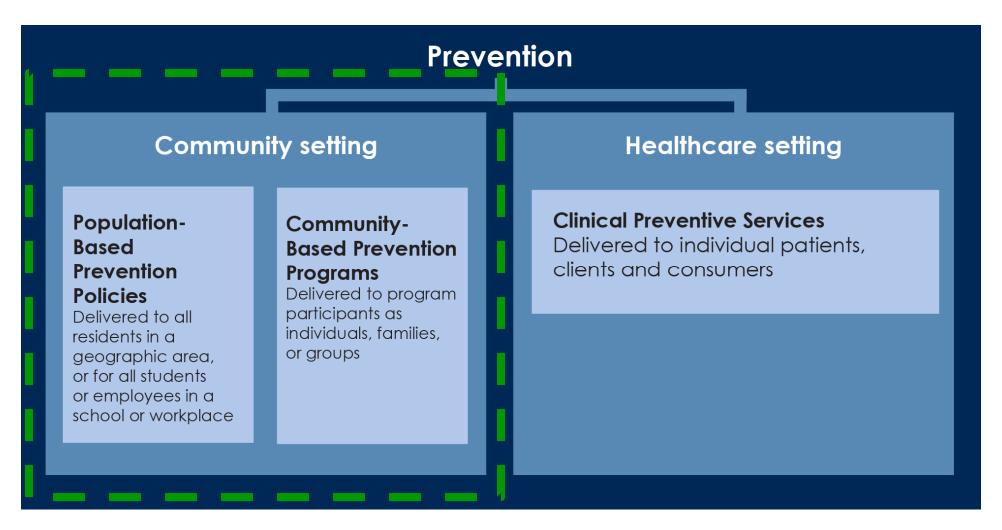
sick Treatment

What a healthcare provider does to relieve, reduce or eliminate harm once disease or injury is fully present



After health problem

Types of prevention strategies



sick care





Emerging opportunities to advance prevention



Stable investments in evidence-based primary prevention

Strategies beyond the doctor's office to improve population health outcomes for all Ohioans

#1. Change incentives

Payment and deliver reform

Medicaid waivers

Clinicalcommunity partnerships

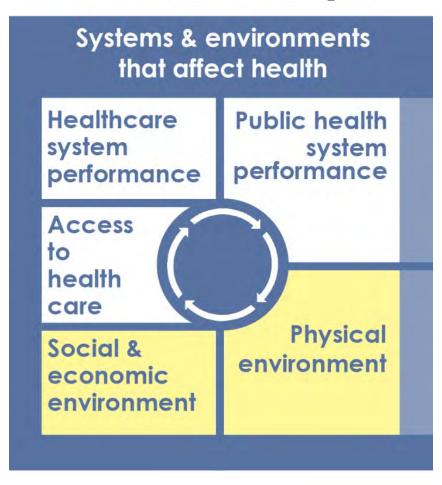
SIM Pop. Health Plan

#2. New sources of funding

Wellness Trust Hospital Community Benefit

Pay for Success financing

#3. Cross-sector partnerships for health in all policies



Emerging opportunities to advance prevention



Stable investments in evidence-based primary prevention

Strategies beyond the doctor's office to improve population health outcomes for all Ohioans



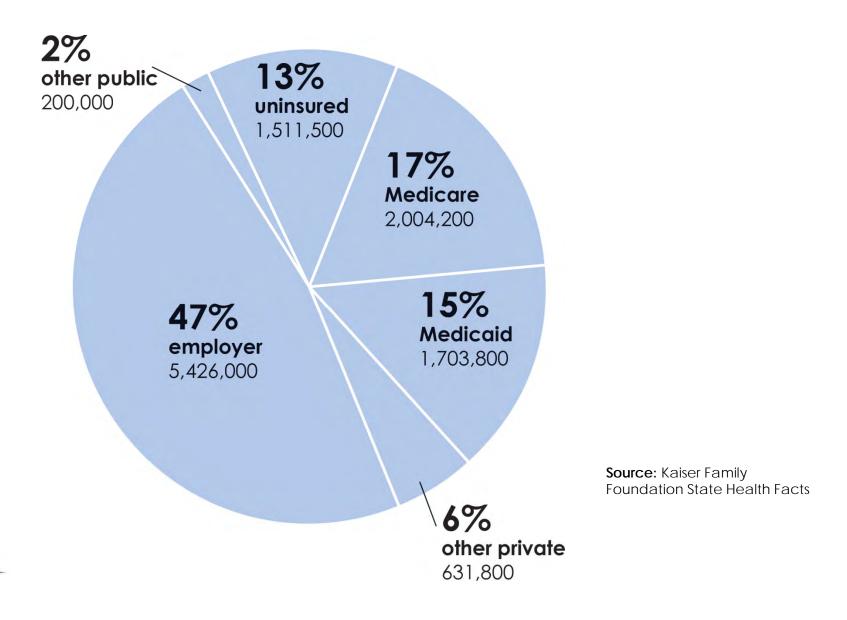
Insurance basics: Provisions of the Affordable Care Act and how Ohioans are covered

Reem Aly, HPIO

Our goal is that by the end of this talk, you will...

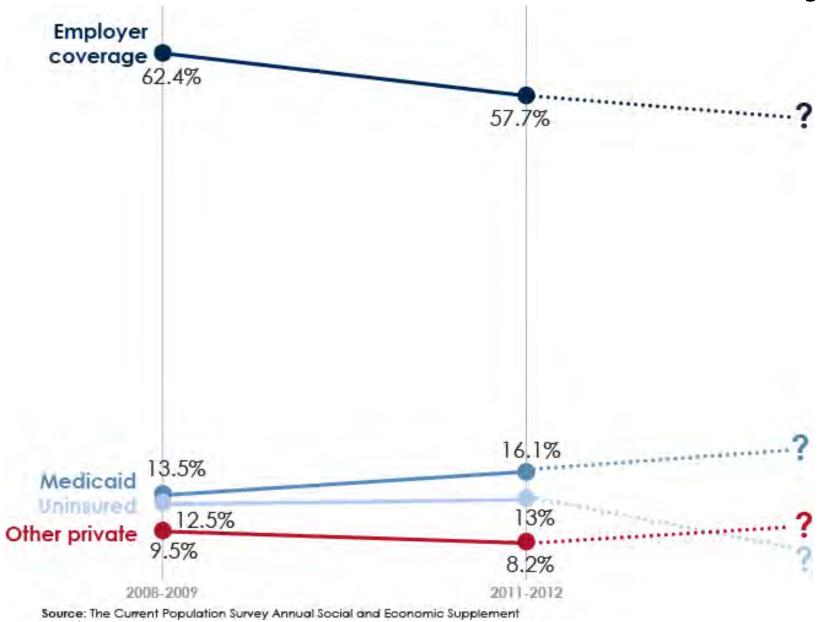
- Have a sense of the potential impact of the ACA on how Ohioans are covered
- Understand how ACA reforms impact coverage
- Understand emerging issues and trends in coverage

How were Ohioans covered in 2013?

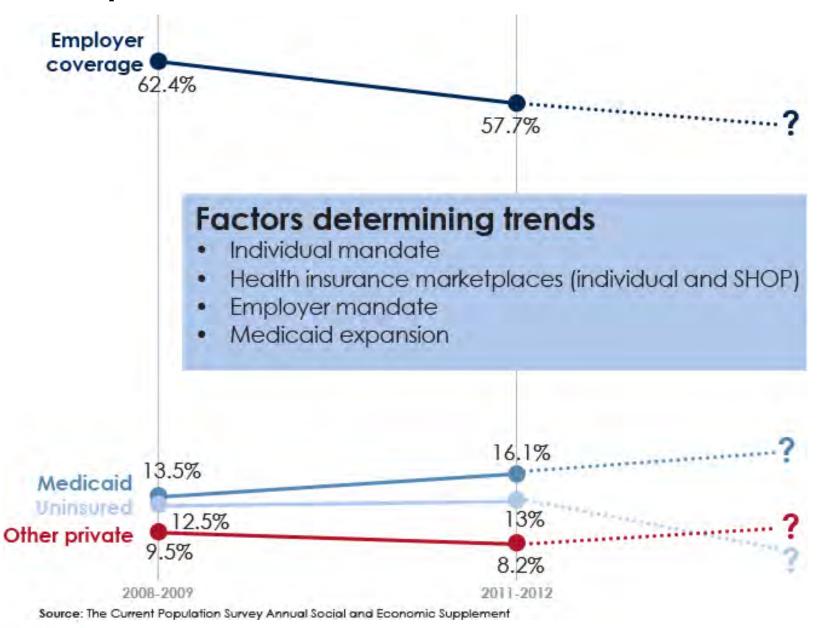




How will Ohioans be covered in 2014 and beyond?



Impact of ACA on how Ohioans are covered





Snapshot of ACA coverage reforms, 2010-2014

Increased consumer protection

- Prohibition on rescissions
- Elimination of lifetime and annual limits
- Coverage of pre-existing health conditions
- Guaranteed issue and renewability
- Restriction on rating variation

More comprehensive • health benefits

- Implementation of essential health benefits
- Coverage of preventive health services with no cost-sharing

Cost regulation

- Implementation of medical loss ratio
- Prevention of unreasonable insurance rate hikes

Individual mandate

Tax penalty under the individual mandate

2014

\$95 per adult and \$47.50 per child (up to \$285 for a family) **OR** 1.0% of family income, whichever is greater

2015

\$325 per adult and \$162.50 per child (up to \$975 for a family) **OR** 2.0% of family income, whichever is greater

2016

\$695 per adult and \$347.50 per child (up to \$2085 for a family) **OR** 2.5% of family income, whichever is greater

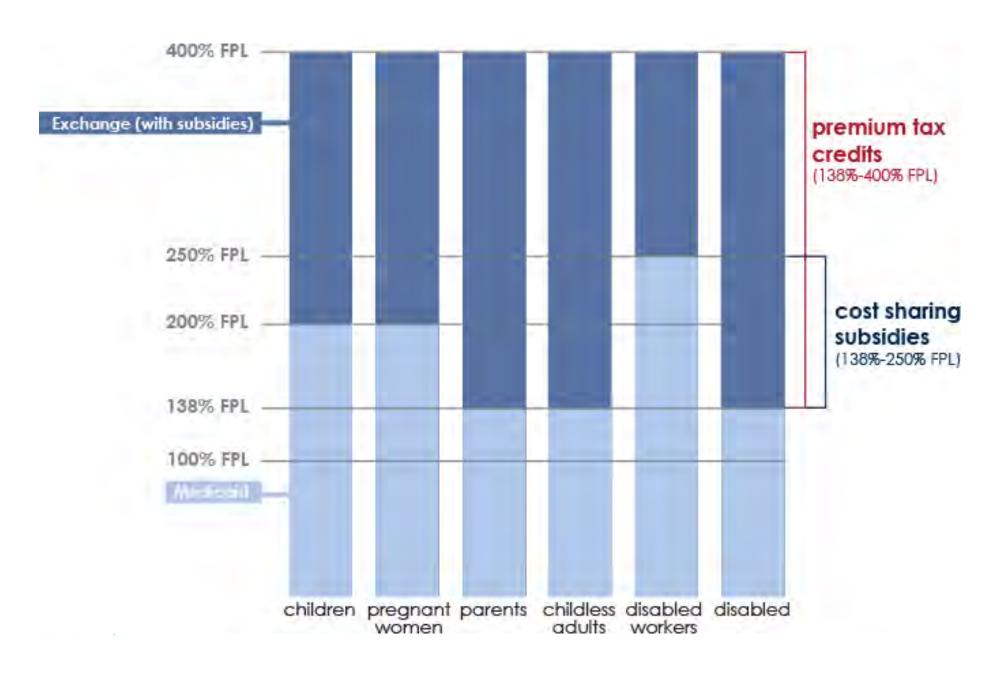
- Income is defined as total income above the tax filing threshold
- The penalty for 2016 and beyond is indexed based on the cost of living
- Penalty cannot exceed the national average premium for the lowest cost bronze plan in the marketplace



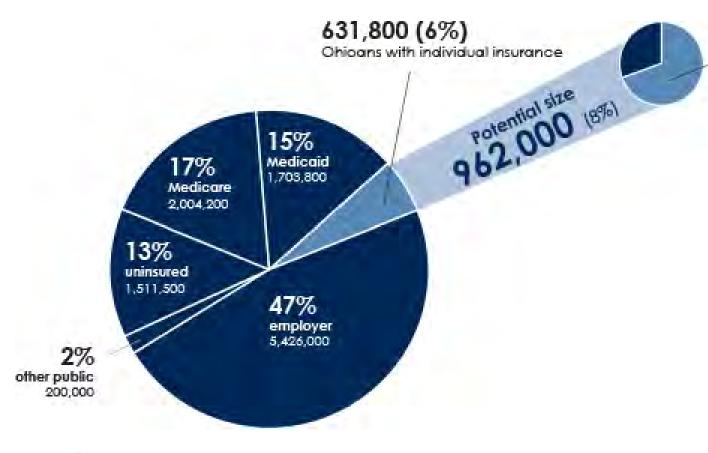




Subsidized health coverage eligibility for Ohioans in 2014



Potential Ohio enrollment in the individual marketplace

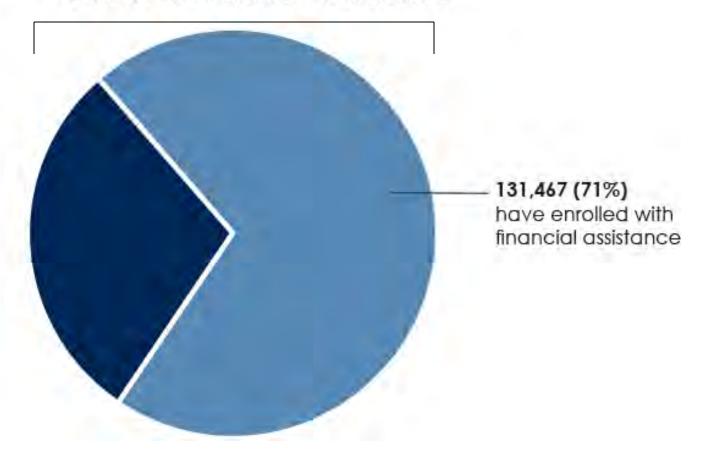


670,000 (70%)
Ohioans potentially eligible for financial assistance

health policy institute of ohio

Current Ohio enrollment in the individual marketplace

185,780 Ohioans have been found eligible to enroll with financial assistance





Source: Kaiser Family Foundation State Health Facts

Individual marketplace coverage in Ohio

Marketplace plans

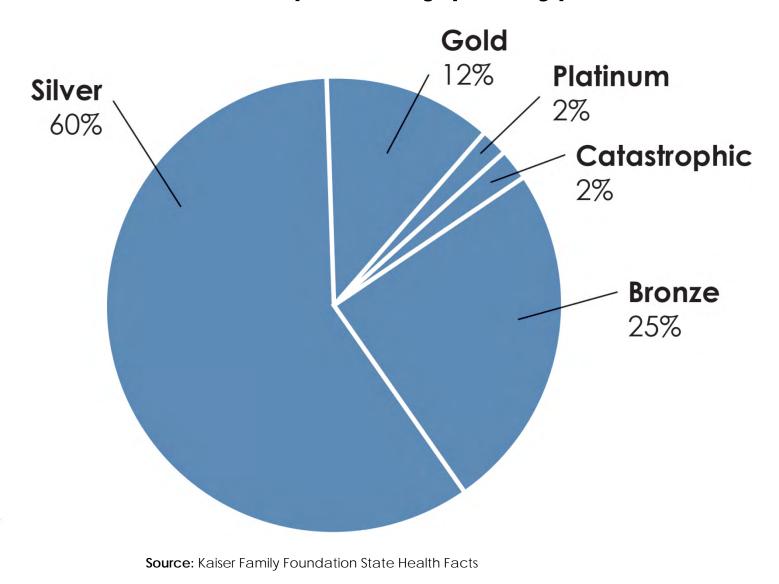




Source: Kaiser Family Foundation State Health Facts

Individual marketplace coverage in Ohio

Enrollees in marketplace, by plan type (2014)



Individual marketplace coverage in Ohio Average premiums





Monthly premiums after tax credits, 40 year old non-smoker making \$30,000/year

Source: Kaiser Family Foundation State Health Facts

Small Business Health Options Program

Which employers are eligible for a small business tax credit?



- Open to employers with 50 or fewer FTEs
- No restricted enrollment period
- Online shopping for 2015

Small employers with 25 employees or less



Average annual wages less than \$50,000



Pays a uniform percentage for all employees that is at least 50% of the premium for employee-only coverage



Tax credit

2010-2013: 25% to 35% 2014 and beyond: 35% to 50%



Employer mandate

To avoid a penalty, employers with 100 or more (50 or more in 2016) FTE employees in the previous year are required to <u>offer</u> <u>coverage that is affordable and provides minimum value</u>.

Affordable

 Employees do not have to pay more than 9.56% of family income (measured against safe harbor amounts) for employer coverage

Minimum value

 Insurance pays for at least 60% of the covered health expenses for typical population



Employer mandate

 Penalties are triggered when a full-time employee receives a premium tax credit or cost-sharing subsidy on the marketplace.

Penalty for not offering coverage

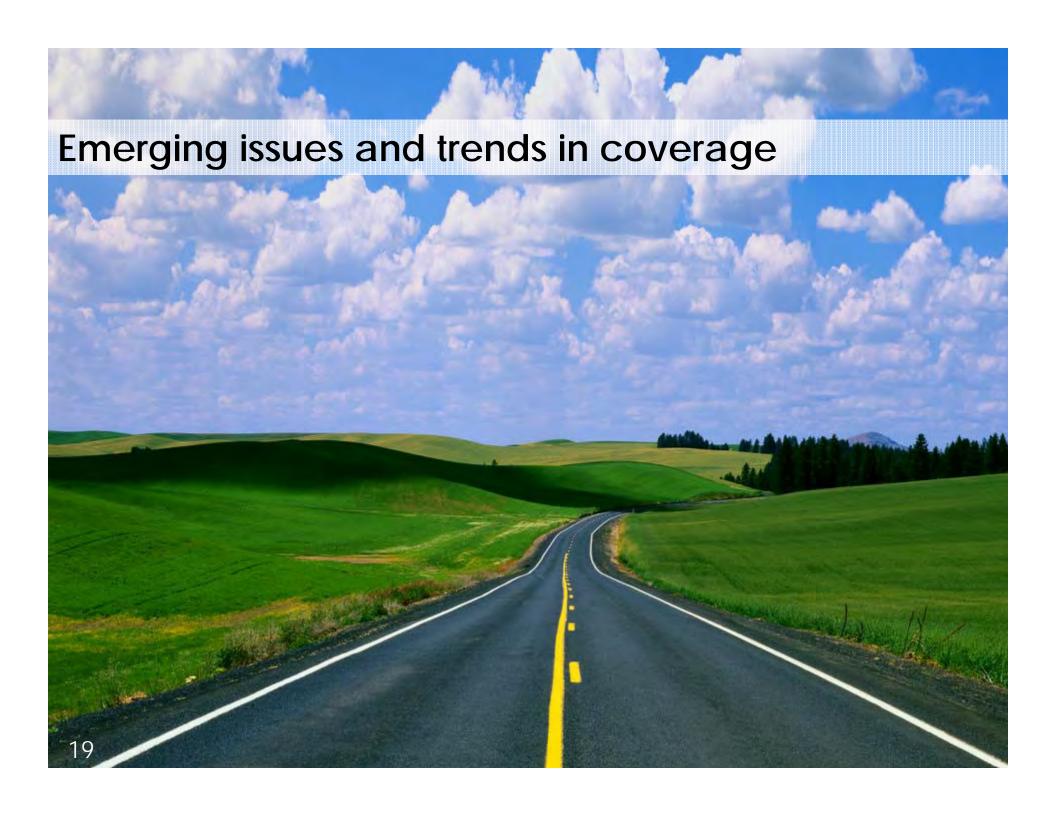
• 2015: \$173 per month times the number of full-time employees minus 80

• 2016: \$173 per month (updated by growth in insurance premiums) times the number of full-time employees minus 30

Penalty for not offering coverage that is affordable and provides minimum value

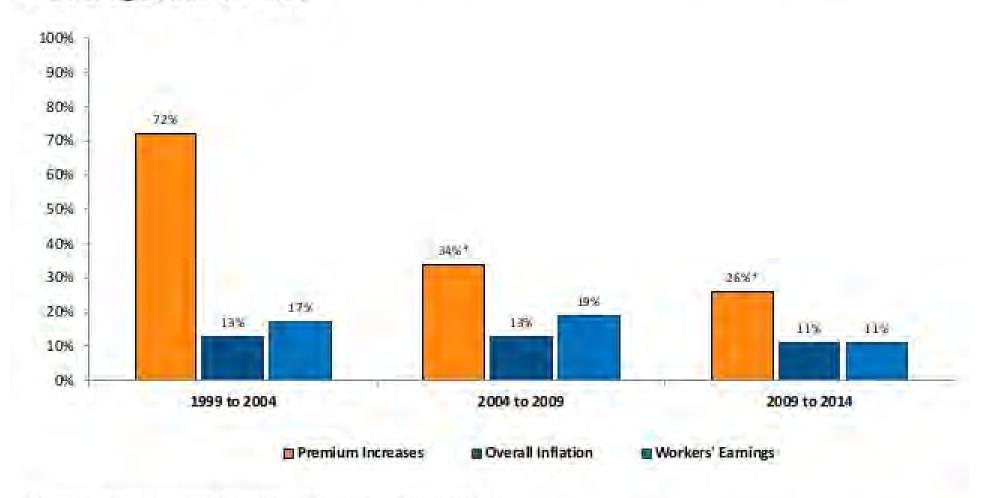
- 2015: \$260 per month for each full-time employee receiving a premium tax credit or cost sharing subsidy that month up to a maximum of \$173 times the number of full-time employees minus 80
- 2016: \$260 per month (updated by growth in insurance premiums) for each full-time employee receiving a premium tax credit or cost sharing subsidy that month up to a maximum of \$173 times the number of full-time employees minus 30







Average Premium Increases for Covered Workers with Family Coverage, 1999-2014

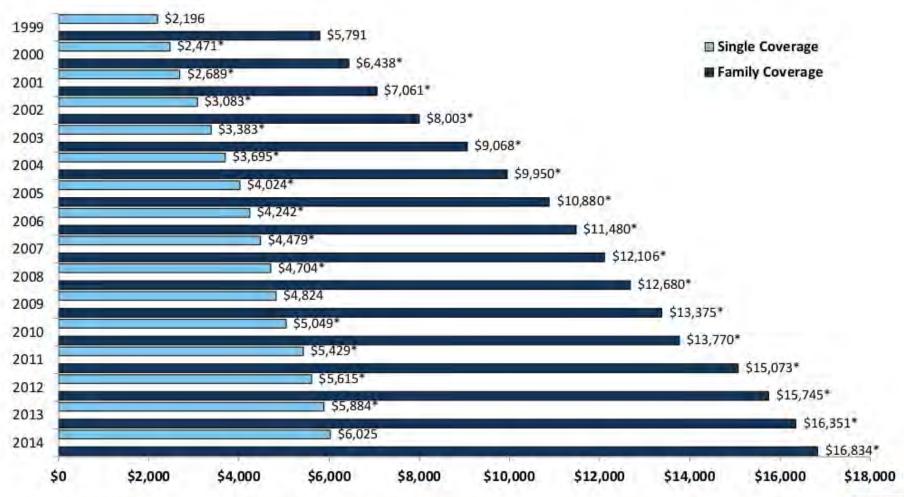


^{*} Premium Change is statistically different from previous period shown (p<.05).

SOURCE: Kaiser/HRET Survey of Employer-Sponsored Health Benefits, 1999-2014. Bureau of Labor Statistics, Consumer Price Index. U.S. City Average of Annual Inflation (April to April), 2000-2014; Bureau of Labor Statistics, Seasonally Adjusted Data from the Current Employment Statistics Survey, 2000-2014 (April to April).



Average Annual Premiums for Single and Family Coverage, 1999-2014

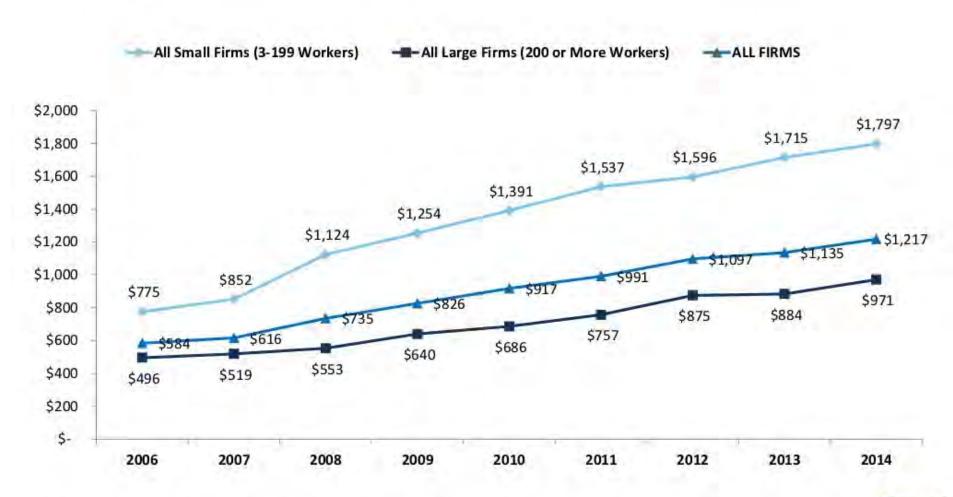


^{*} Estimate is statistically different from estimate for the previous year shown (p<.05).

SOURCE: Kaiser/HRET Survey of Employer-Sponsored Health Benefits, 1999-2014.



Increase in high deductible health plans

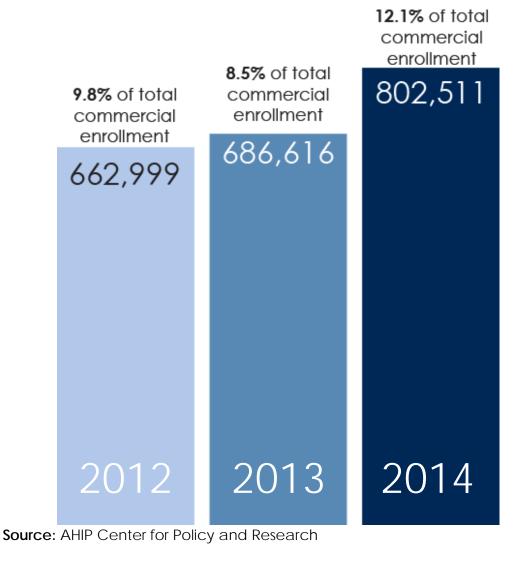


NOTE: Note: Average general annual health plan deductibles for PPOs, POS plans, and HDHP/SOs are for in-network services. SOURCE: Kaiser/HRET Survey of Employer-Sponsored Health Benefits, 2006-2014.



Increase in high deductible health plans

Ohio enrollment in HSA-Qualified high-deductible health plans, 2012-2014







Private health insurance exchanges







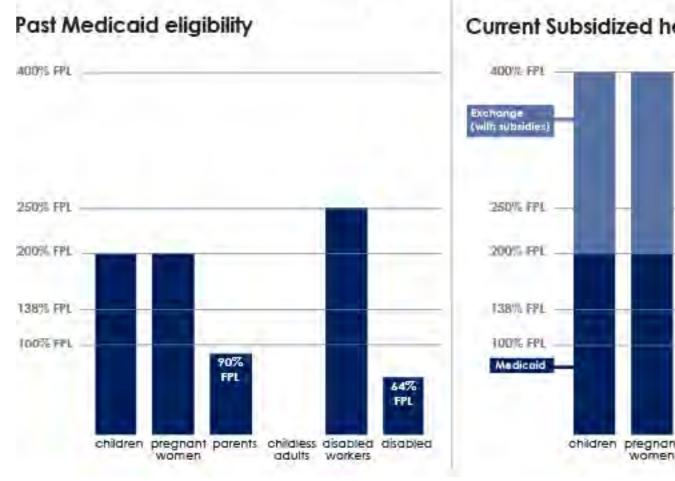
2014 Ohio Medicaid Enrollment Trends and Impact Analysis

Amy Rohling McGee and Stephanie Gilligan, HPIO William Hayes, OSU Wexner Medical Center

Our goal is that by the end of this talk, you will...

- Understand how new Medicaid eligibility levels and other efforts have impacted enrollment trends in Ohio
- Have a sense of newly eligible enrollment projection ranges for the next biennium
- Understand how county enrollment has tracked with original estimates
- Be aware of implications for future study and research

Figure 2. Medicaid eligibility in Ohio



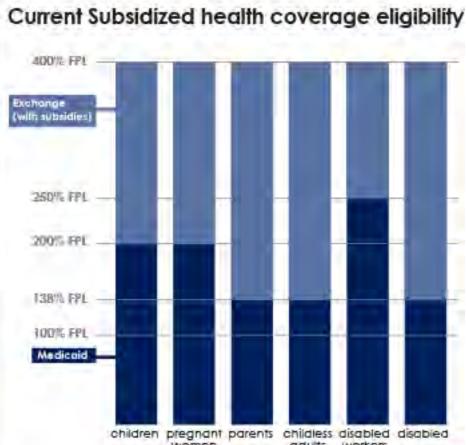
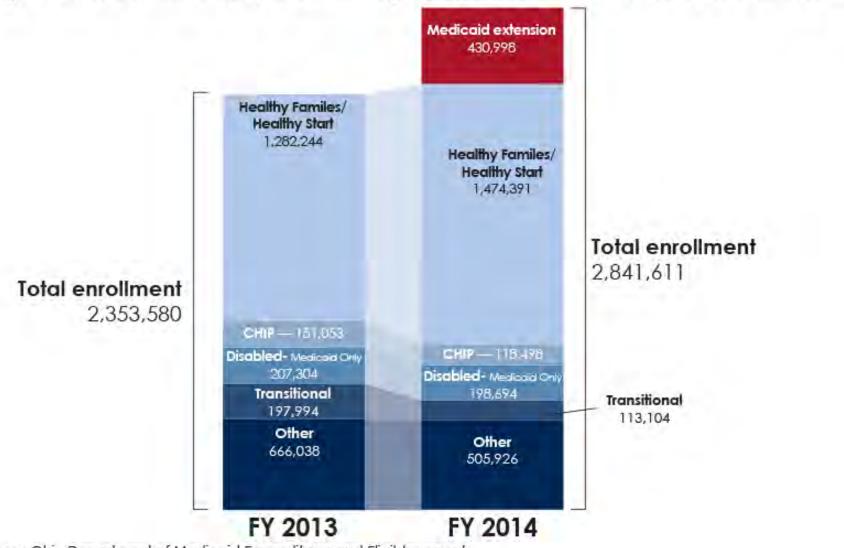


Figure 3. Original Medicaid Expansion Study enrollment projections, Ohio State University (OSU) and Urban Institute (UI) models

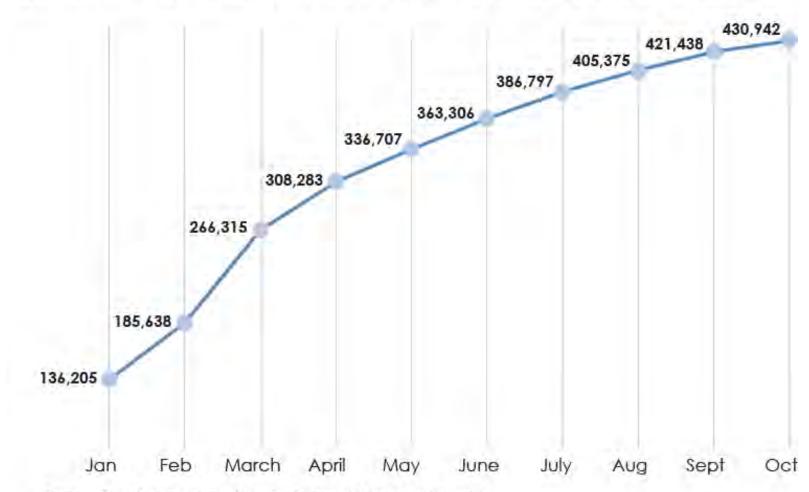
Medicaid enrollment increases as a result of expansion					
Fiscal	Previously eligible people not enrolled in Medicaid pre-ACA		Newly eliç	gible adults	
year	UI	OSU	UI	OSU	
2014	11,551	17,011	153,959	260,360	
2015	27,036	37,084	380,313	550,050	
2016	33,271	43,270	497,799	609,264	
2017	36,100	46,624	570,399	642,354	
2018	37,150	47,090	603,111	648,777	
2019	38,121	47,561	612,562	655,265	
2020	38,932	48,036	621,051	661,817	
2021	39,782	48,516	629,540	668,436	
2022	40,571	49,003	638,244	675,120	

Figure 4. Actual Medicaid enrollment by category, October 2013 and October 2014



Source: Ohio Department of Medicaid Expenditures and Eligibles report

Figure 5. Monthly Medicaid extension eligibility category enrollment, 2014



Source: Ohio Department of Medicaid monthly caseload report

Figure 6. Medicaid extension enrollment by age and gender, from August 2014

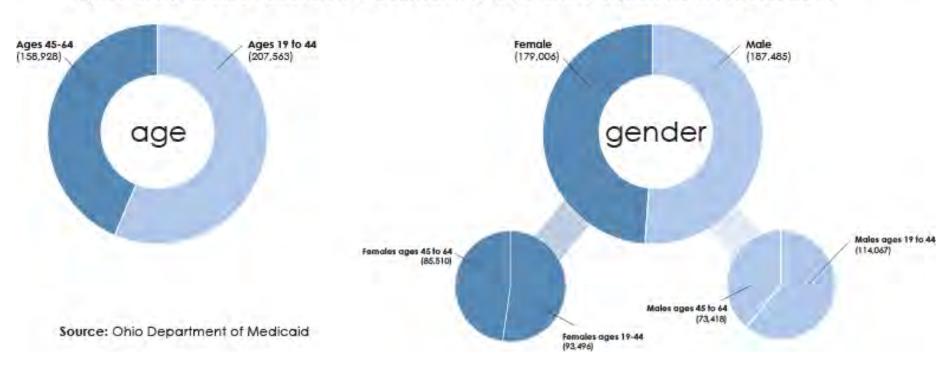
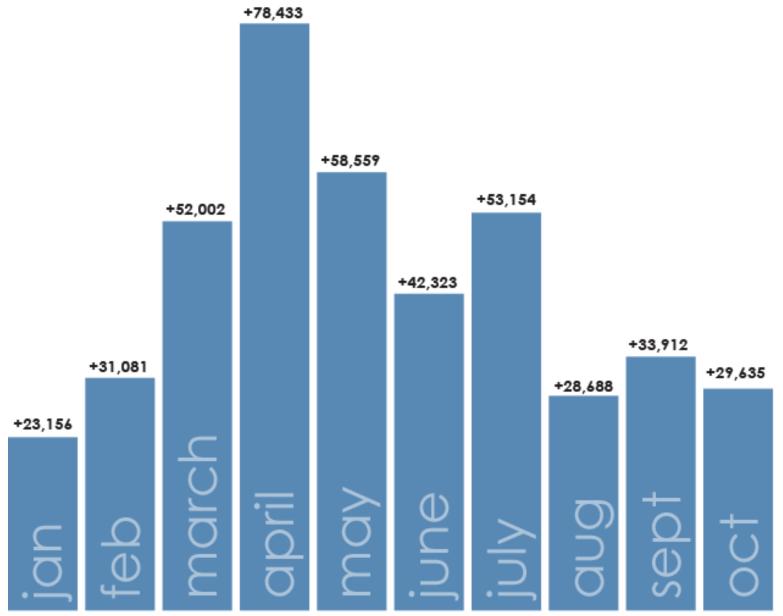


Figure 7. Monthly increase in total Medicaid enrollment due to Medicaid extension, 2014



Source: Ohio Department of Medicaid monthly caseload report



Are you eligible for Medicaid?



VIEW YOUR ACCOUNT

System Improvements

Due to planned system improvements, residents will not be able to apply for Medicaid benefits from

- 8 pm on Saturday (12/6/2014) until 6 am on Monday (12/8/2014)
- 8 pm on Saturday (12/13/2014) until 6 am on Sunday (12/14/2014)

Thank you for your patience.

Benefits, Ohio, Gov

Helping Ohio residents find and apply for benefits. Learn more.



Figure 8. Original OSU and UI models projections of newly eligibles compared to actual data for SFY 2014 (January – June 2014)

	Actual	OSU model	UI Model
SFY 2014	363,306*	260,360	153,959
(Jan-June		(72% of	(42% of
2014)		actual)	actual)
CY 2014	492,432**	520,720	307,918
(Jan-Dec		(106% of	(63% of
2014**)		actual)	actual)

Figure 9. Previously eligible but not enrolled estimate comparison of OSU model to SFY 2014 data

	Actual	OSU model	UI Model
SFY 2014	69,476*	97,203	67,177
(Jan-June		(140% of	(97% of
2014)		actual)	actual)
CY 2014	169,526**	194,386	134,354
(Jan-Dec		(115% of	(79% of
2014**)		actual)	actual)

Figure 10. **OSU original Medicaid newly** eligible enrollment projection compared to re-based projections

	Original OSU Projection	Re-based OSU Projection
SFY 2015	550,050	593,361
SFY 2016	609,269	664,565
SFY 2017	642,357	703,667
CY 2014	520,720	492,432
CY 2015	579,380	628,963
CY 2016	639,158	664,565

Figure 11. Medicaid extension as a percent of county population — Top 10 highest and lowest county rates

Highest percent of population covered	Lowest percent of population covered
Meigs — 9.3%	Delaware — 2.0%
Fayette — 9.2%	Geauga — 2.1%
Muskingum — 9.2%	Holmes — 2.5%
Pike — 9.2%	Warren — 2.7%
Cuyahoga — 9.0%	Medina — 3.0%
Morgan — 9.0%	Mercer — 3.0%
Adams — 8.8%	Putnam — 3.0%
Scioto — 8.2%	Wood — 3.0%
Vinton — 8.2%	Union — 3.0%
4 Counties at 8.1%*	Auglaize — 3.3%

^{*} Jackson, Jefferson, Marion and Perry

Source: 2013 U.S. Census Bureau data and Ohio

Department of Medicaid

Implications for future study

- Are people with Medicaid coverage, including people with mental health and/or substance use issues, able to access care? If not, what barriers do they encounter?
- Do people with Medicaid coverage utilize care appropriately?
- Do they access primary care and avoid unnecessary emergency department utilization and how do these patterns compare to those of people who are privately insured or uninsured?
- What is the impact of coverage on continuity of care?, health behaviors and outcomes?
- Why do county enrollment levels vary? What practices lead to higher enrollment levels?

Implications for future study

- How do local alcohol, drug and mental health boards redeploy resources as a result of Medicaid expansion? What impacts are there to local health departments?
- What types of jobs do people on Medicaid typically have?
 Do these jobs offer full time hours and health insurance benefits? What is the impact of Medicaid expansion on job shift and income level?
- How do Ohioans on Medicaid rate their satisfaction with the program, as well as health and financial security?
- What impact does expansion have on hospitals in terms of uncompensated care and financial stability? What impact is there on the safety net?
- What savings does the state realize as a result of the policy change? What other fiscal impacts happen over time?